

Data System Strengthening of Water and Sanitation Services - Evaluation based on the Performance Assessment System (PAS) Program

April 2023







Acknowledgements

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Performance Assessment System (PAS) has created one of the largest databases of urban water and sanitation services in India. The effectiveness of performance assessment for meaningful management decisions depends on the systems that generate the data to compute the performance. To address the data reliability challenges, the online PAS module includes questions related to data systems and data management for each key performance indicators. The reliability grade is generated automatically based on results of standard questions. Over the years, various studies and support has been provided for data system improvement in pilot cities of Gujarat and Maharashtra states.

This slide deck covers the PAS approach to data system strengthening, overview of various data system improvement initiatives, analysis of improvements in data reliability and recommendations for strengthening water and sanitation data systems. Analysis of reliability improvements is based on the data in the online PAS module, and insights provided by 550+ cities of Gujarat and Maharashtra states of India.

The study was carried out under the project "Performance Assessment System for Urban Water Supply and Sanitation in India" funded by the Bill and Melinda Gates Foundation. The work on this study was carried out by a team led by Meera Mehta and Dinesh Mehta and included Jaladhi Vavaliya and Apoorva Bhate.

Water and sanitation data system in Indian cities is evolving as cities strive to overcome various challenges in delivering safe and reliable water and sanitation services. We believe, by improving data systems, cities can gain a deeper understanding of improvement areas. The true potential of data will be unleashed when it is used for predictive and prescriptive analytics, empowering cities to achieve services that are equitable, efficient, sufficient, and sustainable.

Meera Mehta and Dinesh Mehta Executive Directors, Centre for water and Sanitation CRDF, CEPT University Ahmedabad, India



Summary

Overview of Water and Sanitation Data Management Practices – At the Beginning of PAS Program

PAS Approach to Data System Strengthening

Overview of Data Reliability Improvements in a Decade

Recommendations for Data System Strengthening



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What is Water and Sanitation Data System?

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- However, too often data sit in reports, on shelves or in databases and are not sufficiently utilised in policy and program development, improvement, strategic planning and advocacy.
- Data system means a system of interacting data elements that function together to achieve an objective.
- It includes data recording, analysis, usage and reporting mechanism of city for provision of various services like water supply, wastewater management and solid waste management.
- Record keeping processes in cities varies from handwritten manual records, computerised records, e-governance modules and online software in India.

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Overview of Water and Sanitation Data Management Practices in Indian Cities – At the Beginning of PAS Program



Absence of data recording system at ground level



Most of the records are paper based and fragmented.

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Maintained in isolation and were not usually shared with each other

- There were serious gaps in water supply and sanitation data recording and management in cities of India.
- Based on the pilot study of PAS performance measurement framework, critical data gaps are related to assets condition, relationship between households and connections, household level sanitation facilities, water production and supply, wastewater collection and treatment, and services in urban poor or slum settlements.
- In some aspects such as for monitoring of water quality and consumer grievance redressal, while some data is available, possible problems with reporting system.
- These gaps in information processing practices point to the need to develop a systematic assessment of data reliability so that data system strengthening can be planned and measured along with the service level improvements.

Data System Strengthening Activities in the Performance Assessment System Program

Review of Key Processes for

performance measurement, performance monitoring and use of performance information in decision making



Standardised Reliability Assessment for key performance indicators using an online SLB-PAS module

Performance Indicators		Re	iability A
Reliability A Data records are updated	Question	Options	Y/N
regularly based on best available procedure	What is the basis of	1. Through household surveys (1-5 yrs)	Y
Reliability B Data records maintained	estimation of HHs	2. Number of residential connections	
as appropriate with at least periodic updating	individual water	3. Area covered by distribution network	
Reliability C	supply connections?	4. Road covered by network length	
a limited sample	How are records of	1. Computerized	Y
Reliability D Data is estimated without measurement or documented evidence	water supply maintained?	2. Only Manual	
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Identified Data Gaps in collection, analysis and reporting of key performance indicators



Developed Methods and Tools to improve reliability of key performance indicators



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Data System Strengthening

support in selected cities of Gujarat and Maharashtra



Data System Strengthening Approach

Based on the initial years' performance assessment results, adopted two approaches for water and sanitation data system strengthening in selected pilot cities.

Linear approach

- The linear approach involves a step-by-step process that is designed to improve the quality and availability of data in a systematic way.
- It is a more structured and linear process that involves developing data collection tools / methods, collecting data, and analyzing data.
- Focuses only on improving the quality and availability of data related to specific group / individual indicators like Non-revenue water, water quality surveillance, adequate sanitation, etc.

System approach

- The systems approach takes a holistic view of the entire data system, including the people, processes, and technology involved in collecting, analyzing, and disseminating data.
- It recognizes that a data system is more than just the data itself, but also includes the organizational structures, policies, and process that support data collection and use.
- Focuses on understanding and improving the entire data system as a whole.

Data System Strengthening Initiatives in Pilot Cities

Various information system improvement initiatives were carried out in more than 25 pilot cities of Gujarat and Maharashtra

Linear approach

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Developed e-governance module to cover regular operation and maintenance of water supply and sanitation services



Preliminary water audit study



Improvement in drinking water quality surveillance

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System approach



Information System Improvement Plan of water supply, wastewater and solid waste management services

> Developed standard information system improvement formats for small and medium cities



PAS program

Water and Sanitation Data System Analysis using Reliability of Service Level Indicators



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Overview of State-wise Data Reliability Assessment



- The reliability of access to services, complaint redressal are higher as compared with other data systems.
- Reliability grades are visibly improved in most of the data systems except for wastewater operations.
- In Gujarat, highest improvement is visible in access services related data whereas in Maharashtra highest improvement is visible in finance related data.
- Still, more than 50% cities have lower data reliability in water supply operations, wastewater operations, solid waste operations, quality of water and wastewater treatment and finance. These are mainly Municipalities or Nagar panchayats.

Onsite sanitation information is added in 2015, therefore wastewater (sewerage and onsite sanitation) operation reliability base year is 2015 instead of 2010.

Overview of Class-wise Data Reliability Assessment

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CWAS FOR WATER AND SANITATION Data system wise analysis of reliability grades A / B



- Municipal Corporation has higher data reliability as compared with Municipalities and Nagar panchayats.
- Complaint redressal has a highest reliability whereas wastewater operation has lowest data reliability in all class of cities.
- Over a decade, the reliability of data related to water supply operations, water quality and complaint redressal in nagar panchayats has reduced because of significant increase in newly formed nagar panchayat (from 6 cities in 2010 to 138 in 2020).

Key Learnings of Data System Strengthening from Pilot Cities

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Water and sanitation data management practices in Indian cities are evolving as cities work to address the many challenges they face in ensuring access to safe and reliable water and sanitation services. By improving data systems, cities can better understand and address these challenges.

Some key learnings from water and sanitation data system strengthening efforts include:

- Implementation of data system strengthening activities are gradual but consistent in pilot cities. Patience and adequate time is required to improve government systems.
- Awareness and capacity enhancement of city officials (at all levels from field staffs to management staffs) are crucial for improvements in data system at city level.
- Availability of skilled human resources and equipment's for measurement and monitoring are key drivers to keep data systems updated regularly.
- Technology solutions, such as mobile apps and sensors are valuable tools for improving water and sanitation data system strengthening efforts. However, technology should be used in such a way that complements existing data system, rather than as a standalone solution.
- Water and sanitation service level data generation, collation and analysis should be integrated with the city officials day to day work and part of their job responsibility.
- For scaling-up data system strengthening approach, state government's direction and monitoring is essential.

Summary of Measures to Strengthen Water and Sanitation Data Systems in Pilot Cities

- Over the years, CWAS in partnership with various institutions has conducted many studies and supported selected cities for data system improvement in Gujarat and Maharashtra states.
- Data system improvement measures span a wide range, ranging from basic paper-based forms to advanced online automatic monitoring systems equipped with app-based control.
 - o Standard data formats for water, wastewater and municipal solid waste management services
 - Household and property survey for water and sanitation using SaniTab app
 - Online module for municipal finance
 - o Budget software with standardize budget head and dashboards
 - Preliminary water audit study

- o SaniTrack: Online system for monitoring scheduled de-sludging
- o Standard operating procedures excel based tool for routine water quality surveillance
- o Excel based tool for citizens complaints monitoring

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- o San Q: Real time monitoring of FSTP operations with dashboard
- Capacity building for data recording, analysis and management is required to ensure that data is effectively used to inform decision-making and drive resource allocation and policy development in the water and sanitation sector.
- Implementation of various measures to improve data systems is just a starting point towards strengthening them. As the quality of data improves, it becomes necessary to assess the advancements in data-driven decision-making or assessing the impact of the data system strengthening approach on the overall water and sanitation service provision.

Interrelated Building Blocks in Water and Sanitation Data Systems

Measures to strengthen the interrelated key building blocks in WASH data system

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Data management

Centralize and standardised data collection, storage, and sharing function. Use data analytics tools to generate insights and use in decision-making

Stakeholder engagement With the help of data, engage with citizens, financial institutions and other stakeholders more meaningfully and in transparent ways

Technology adoption

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Use of mobile application, sensors, web based systems to generate, store, transmit, analyse and use data and information

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Enabling policies

Issue guidelines, policies and standard operating procedures to improve data systems like water metering policy

Governance structure

Establish state level performance monitoring cell to review the service levels and its reliability grade

Capacity building

To improve the data literacy in government officials, review the staff strength in terms of numbers and staff capacity



Emerging Measures for National, State and Local Governments (1/2)

Data system strengthening is the cyclic process that involves adjusting the approach based on monitoring results in order to continually enhance the quality and accessibility of data for decision-making.

National Government

- Governance structure: Include data system strengthening activities like generation of water and sanitation consumer information, establishing monitoring system for measurement of water quantity and wastewater collection and treatment, etc. in Swachh Survekshan or PayJal Survekshan.
- Enabling policies: Link data system improvement measures with performance grant.

State Government

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- Enabling policies: Issue guidelines, policies and standard operating procedures to improve data systems like standardization of
 property tax assessment forms, water metering policy, water and wastewater treatment, distribution / conveyance / transportation
 monitoring systems.
- Governance structure: Establish state level performance monitoring cell to review the service levels and its reliability grade. Allocate financial resources for setting up monitoring systems in water, wastewater and municipal solid waste operations.
- Governance structure: Water and sanitation service level data generation, collation and analysis should be integrated with the city officials day to day work and regular updating should be a part of their job responsibility.
- Stakeholder engagement: Share water and sanitation data across different stakeholders, including government agencies, nongovernmental organizations, and the private sector. Stakeholders engagement through data sharing improves the coordination, promote transparency and accountability in the water and sanitation sector.
- Capacity building: Review the staff strength in local governments in terms of numbers and staff capacity.
- Data management: Include water and sanitation service coverage and operations details in state level E-governance system. Develop various dashboards to generate insights of water and sanitation services and use in decision-making.

Emerging Measures for National, State and Local Governments (2/2)

Urban Local Government

- Enabling policies: Implement an open data policy that promotes the release of water and sanitation data to the public in a timely and accessible manner while also protecting the sensitive / personal data. Share water and sanitation service level data in easily understandable formats for citizens.
- Data management: Measure service delivery performance at the smallest geographical jurisdiction. When laid out spatially on the city map, offer interesting insights that can be used to enable equality in service provision. Leveraging data for predictive and prescriptive analytics and use to achieve services that are equitable, efficient, sufficient, and sustainable.
- Technology adoption: Setting up monitoring systems by installing and using sensors, IoT devices and artificial intelligence in water and wastewater services. Its' costs are often marginal compared to the large investments that are typical for the sector.
- Capacity building: Awareness and capacity enhancement of city officials (at all levels from field staffs to management staffs) to capture, collate and analyse the water and sanitation performance data. Training for data analysis and management to ensure that data is effectively used to inform decision-making and drive policy development in the water and sanitation sector.
- Stakeholders engagement: Engage citizens in data collection, such as through reporting water leaks or septic tank / sewer overflow issues. Community generated data can be used to supplement existing data sources, as well as to identify areas where additional data collection is needed. Discuss with citizens about service performance and improvement plans. Establish channels for citizens to provide feedback and ensure that their perspectives and concerns are considered in decision-making processes.





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Data System Strengthening Activities in the Performance Assessment System Program

The performance measurement is only as reliable for meaningful management decisions as the systems that generate the data to compute the performance.



Existing form	1		SEO1		GE02			
Proposed form:	s GEO1	W501	SEO1R	W502		W503	SEO2	SE
Water Supply								
Coverage of Water Supply Connections	~							
Per capita supply of water	~	~						
Extent of metering								
NRW		~		~				
Continuity of Water Supply				~				
Efficiency in redressal of consumer complaints					×			
Quality of Water Supplied						~		
Cost Recovery in Water Supply Services								
Efficiency in Water Supply-related Charges								
Sewerage				-	-	-		
Coverage of toilets	~							~
Coverage of sewage network services	1							
Collection efficiency of the sewage network		~	~				~	
Adequacy of sewage treatment capacity			~				~	
Quality of sewage treatment			~					
Extent of recycling and reuse of sewage			×					
Efficiency in redressal of customer complaints					~			
Extent of cost recovery in sewage management								
Efficiency in collection of sewage charges								
Solid waste management								
Household level coverage of Solid Waste Management services								
Efficiency of collection of municipal solid waste								
Extent of segregation of municipal solid waste								
Extent of municipal solid waste recovered								
Extent of scientific disposal of municipal solid waste								
Efficiency in redressal of customer complaints					~			
Extent of cost recovery in Solid Waste Management services								
Efficiency in collection of SWM related user charges								

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Standardised reliability assessment for key performance indicators in online SLB-PAS module

Review of key process in water and sanitation performance assessment in sample cities

Support to selected cities for preparation of information system improvement plans

> Develop methods and tools to improve reliability of key performance indicators

Reliability parameters for water	supply, wastewater, SWM and SWD	2020-2021	
.1 What is the basis of estimation of			_
	1. Through household surveys (1-5 yrs)	YES	YES
	2.Through property tax/billing records	YES	YES
	3. Number of residential connections	YES	YES
Hins served with individual water supply connections	4. Past trends/surveys	YES	YES
	5. Area covered by distribution network	NO	NO
	6. Road covered by network length	NO	NO
Properties served with toilets (individual + community)	1. Through household surveys (1-5 yrs)	NO	NO
	2. Through property tax records	NO	NO
	3. Area covered by toilet facilities	YES	YES
	1. through household surveys (1-5 yrs)	NO	NO
	2. Through property tax records	YES	NO
	3. Number of sewer connections	YES	YES
Properties served with sewerage connections	4. Past trends/surveyse	NO	NO
	5. Area covered by sewer network	YES	YE5
	6. Road length covered by sewerage	NO	NO
	1. Through household surveys (1-5 yrs)	NO	NO
Households served with septic tank connections / twin pit	2. Through property tax records or BU permission records	YES	YES
system	3. Past trends/surveys	NO	NO
	4. Area covered by septic tank	YES	YES



Systematic Approach for Assessment of Data Reliability

"Reliability of measurement highlights a hitherto ignored aspect in performance management of urban services—the need to design, implement and institutionalise robust systems and processes that will provide data of high reliability, on a repeat basis, and in a consistent manner." – SLB Handbook, MoUD, Gol

Reliability Band for Key Performance Indicators

Reliability A Data records are updated regularly based on best available procedure

Reliability B Data records maintained as appropriate with at least periodic updating

Reliability C Data is extrapolated from a limited sample

Reliability D Data is estimated without measurement or documented evidence

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- In the PAS program, reliability of each indicator is calculated automatically with a set of questions that address the conditions in each reliability band as listed in the SLB Handbook of Ministry of Urban Development (Now called as Ministry of Housing and Urban Affairs).
- Standardised reliability assessment ensures a transparent and consistent comparison across all cities.
- It also informs cities about the quality of their existing data systems, and encourages them to keep making sequential improvements in their data management systems.

Reliability A

Illustration of reliability assessment for Coverage of Water supply connections

Question	Options	Y/N
	1.Through household surveys (1-5 yrs)	Y
What is the basis of estimation of HHs served with individual water supply connections?	2. Number of residential connections	
	3. Area covered by distribution network	ק ו ו
	4. Road covered by network length	
How are records of HHs served by water	1. Computerized	Y
supply maintained?	2. Only Manual	

Analysis of Water Supply Indicators' Reliability – Initial Years of Assessment



Water supply indicators reliability of Gujarat, 2010

Water supply indicators reliability of Maharashtra, 2010



■A ■B ■C ■D ■NA ■ND

- The reliability of water supply key performance indicators was comparatively higher only for three indicators, coverage of water supply connections, continuity of water supply and efficiency in redressal of customer complaints.
- All cities of Gujarat and 69% cities of Maharashtra did not have flow meters in water system and water meters at consumer ends. Hence volume of water produced, treated and billed cannot be estimated accurately which resulted in reliability "D" for per capita water supply (LPCD), extent of metering and non-revenue water.
- Municipal corporations have a somewhat established procedure for drinking water quality surveillance.
 Whereas municipalities conducted water testing from time to time but did not have a set regime for routine surveillance and proper documentation.
- Municipalities finance practice operated on a cashbased system, where the unpaid bills especially electricity and bulk water charges were not considered.

Analysis of Wastewater Management Indicators' Reliability – Initial Years of Assessment



Wastewater management indicators reliability of Gujarat, 2010

Wastewater management indicators reliability of Maharashtra, 2010



A B C D NA ND

- The reliability of wastewater management key performance indicators was comparatively higher only for sewerage connections and efficiency in redressal of customer complaints.
- In case of onsite sanitation system, mostly citizens are responsible for construction and maintenance of various types of onsite facilities such as septic tanks / single pit / twin pits etc. Hence coverage of toilets and coverage of adequate sanitation indicators values were of low reliability.
- Partial sewerage system was present in 33% of total ٠ cities of Gujarat and 11% of total cities of Maharashtra. Therefore sewerage system related indicators were Not Applicable (NA) in many cities.
- Where sewerage system was present, still collection efficiency of sewerage system and adequacy of treatment capacity reliability was low because of the wastewater generated. Wastewater generation is depends on the water supply and data was not accurately measured due to lack of metering at consumer end. 24

Analysis of Solid Waste Management Indicators' Reliability – Initial Years of Assessment



Solid waste management indicators reliability of Maharashtra, 2010



- The reliability of solid waste management key performance indicators was comparatively higher only for door to door coverage of municipal solid waste collection and efficiency in redressal of customer complaints.
- Cities did not have appropriate records and systems to estimate waste generation, waste collection and waste recovery. Hence, collection efficiency of municipal solid waste, segregation of municipal solid waste and extent of municipal solid waste recovered indicators value were low reliability grade.
- Cities of Maharashtra states had better reliability grades as compared with cities of Gujarat.
- In Gujarat, only two cities and in Maharashtra, only 3 cities reported values for extent of scientific disposal. So reliability grade was not applicable to most of the cities where there is no scientific disposal facilities.
- Municipalities finance practice operates on a cashbased system, where the unpaid bills especially electricity and bulk water charges are not considered.

Sector-wise Availability of Data for Key Performance Indicators

Theme	Water Supply	Wastewater		Solid waste	
Access and coverage	HHs level coverage of WS connections Coverage of WS connections in slum settlement	 Coverage of toilets Coverage of sewer network Coverage of onsite system Coverage of toilets in slum Coverage of sewer in slum 	•	HHs level coverage of S services HHs level coverage of S services in slum settlem	SWM SWM nent
Service	Per capita supply of water at consumer end Continuity of water supply Quality of water supplied	 Collection efficiency of sewerage network Collection efficiency of septage Adequacy of sewage treatment 		Efficiency of MSW colle Extent of segregation Extent of MSW processo recycled	ection ed and
ever and quality	Extent of non-revenue water Efficiency in redressal of customer complaints Extent of metering of water connections Efficiency in collection of WS	 capacity Quality of sewage treatment Extent of reuse and recycling of sewage Efficiency in redressal of customer complaints 	•	Extent of scientific disponent municipal solid waste Efficiency in redressal of customer complaints Efficiency in collection related user charges	osal of of of SWM
Financial	related charges Extent of cost recovery (O&M) in WS services CRDF CONTRACTOR OF CONTRACTOR CONTRACT	 Efficiency in collection of sewerage related charges Extent of cost recovery (O&M) in wastewater 	•	Extent of cost recovery in SWM services	(O&M) Readily avai Limited data Estimated



Summary

Overview of Water and Sanitation Data Management Practices – At the Beginning of PAS Program

PAS Approach to Data System Strengthening

Overview of Data Reliability Improvements in a Decade

Recommendations for Data System Strengthening

Data System Strengthening Approach

Based on the initial years' performance assessment results, adopted two approaches for water and sanitation data system strengthening in selected pilot cities.

Linear approach

- The linear approach involves a step-by-step process that is designed to improve the quality and availability of data in a systematic way.
- It is a more structured and linear process that involves developing data collection tools / methods, collecting data, and analysing data.
- Focuses only on improving the quality and availability of data related to specific group / individual indicators like Non-revenue water, water quality surveillance, adequate sanitation, etc.

System approach

- The systems approach takes a holistic view of the entire data system, including the people, processes, and technology involved in collecting, analysing, and disseminating data.
- It recognises that a data system is more than just the data itself, but also includes the organisational structures, policies, and process that support data collection and use.
- Focuses on understanding and improving the entire data system as a whole.

Data System Strengthening in Pilot Cities



Various information system improvement initiatives were carried out in pilot cities of Gujarat and Maharashtra states:

Linear approach

Processes mapping of water supply and wastewater management services and suggestions for improvement areas in the processes	Gujarat: Rajkot, Nadiad, Kalol, Surendranagar, Unjha, Vadnagar, Kapadvanj and Vallabh Vidyanagar
Mapping of city's e-governance system for SLB integration	Maharashtra: Navi Mumbai, Ahmednagar, Wai and Sinnar
Incorporated SLB indicators of solid waste management in city's e-governance system	Gujarat: Ahmedabad
Developed e-governance module to cover regular operation and maintenance of water supply and wastewater management	Gujarat: Nadiad
Preliminary water audit study	Gujarat: Rajkot, Navsari, Morbi, Kalol Anand, Himmatnagar, Kadi, Bardoli, Santrampur, Palanpur and Palitana
Improvement in drinking water quality surveillance	Gujarat: Jetpur, Kathlal and Lathi
System approach	
Information System Improvement Plan of water supply, wastewater and solid waste management services	Gujarat: Vadodara
Information system improvement plan of water supply	Gujarat: Navasari
Developed standard information system improvement formats for small and medium cities	Tested in various cities of Gujarat and Maharashtra 29

Process Mapping of Water Supply and Sanitation at Local Level

Methodology for Process Mapping



Identifying key critical processes in water and sanitation service chain



Review and comparative analysis of processes across sample cities



Establish key critical stages / activity for each process

Suggestions for improvement areas in the processes



Connection process and regularisation of illegal connections

Regular water quality

surveillance at distribution

and consumer end

REPORTI

HHLEV



Connection process for new consumers from slum HHs/ BPL families



Process for complaints handling, resolving and reporting back to consumer



Process for regular updates of water quantity at source, distribution and consumer



Process for production of bills and customer friendly collection systems

For more information, refer Process Mapping of Urban Water Supply At Local Level - Center for Water and Sanitation | CRDF | CEPT (cwas.org.in)

Mapping of City's E-governance System for SLB Integration

management

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Incorporated SLB Indicators of Solid Waste Management in City's E-governance System

Process of SLB indicators integration in e-governance system

Map the inter – departmental data flow based on existing operations

Identify the missing data points

to capture the entire service chain of municipal solid waste

Identified Data Gaps

Data Mapping

Integrated in e-governance module

module which also capture the future requirements

Design the comprehensive



CWAS FOR WATER AND SANITAT CRDF CEPT RESEARCH AND DEVELOPMENT FOUNDATION


Indicators for Solid Waste Management services	Status of data set covered in e-governance		
Household level coverage of solid waste management services	Partially		
Efficiency of collection of municipal solid waste	Partially		
Extent of segregation of municipal solid waste	In year 2014, there was no segregation at household level		
Extent of municipal solid waste recovered	Yes		
Extent of scientific disposal of municipal solid waste	Yes		
Efficiency in redressal of customer complains	Yes		
Extent of cost recovery in SWM services	Covered in Account and property tax dept.		
Efficiency in collection of SWM charges	Covered in Property tax dept.		
Household level coverage of SWM services in slum	No		

Developed E-governance Module for Regular Operation and Maintenance of Water Supply and Wastewater Management Services

Process diagram for e-governance module for regular operation and maintenance of water supply and wastewater management services



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- Collaborated with private service provider for integration of already covered SLB related data in existing e-governance systems and development of new module for regular operation and maintenance of water supply and wastewater management services.
- Three main components of e-governance module:

Assets entry: One time entry of the assets and provisions for the modification, addition, removal of the assets.

Operation details: Entries of the each operations every day Report generation: Generating reports daily / weekly /

monthly.

PAS Project, Cep	t University (2016-:	2017)		Cept
Dashboard	Water Supply *	Waste Water *	PERFORMANCE ASSESSMENT SYSTEM *	1.

PAS Project, Cept University Quantity - Water Production (Value in lakh ltr) From 01/05/2017 to 07/05/2017

No Date Source-Ground Water Source Surface Water Source-Builk Raav Source-Builk Raa							
01/05/2017 238.3 0.0 0.0 0.0 238.0 02/05/2017 242.6 0.0 0.0 0.0 243.0 03/05/2017 238.3 0.0 0.0 0.0 243.0 04/05/2017 238.3 0.0 0.0 0.0 238.0 04/05/2017 238.3 0.0 0.0 0.0 238.0 05/05/2017 242.5 0.0 0.0 0.0 243.0 06/05/2017 238.4 0.0 0.0 0.0 243.0 07/05/2017 238.3 0.0 0.0 0.0 238.0	No	Date	Source - Ground Water	Source -Surface Water	Source -Bulk Raw	Source -Bulk treated	Quantity
00/05/2017 242.6 0.0 0.0 0.0 243.0 00/05/2017 238.3 0.0 0.0 0.0 238.0 04/05/2017 238.3 0.0 0.0 0.0 238.0 04/05/2017 238.3 0.0 0.0 0.0 238.0 05/05/2017 242.5 0.0 0.0 0.0 243.0 06/05/2017 238.4 0.0 0.0 0.0 238.0 07/05/2017 238.3 0.0 0.0 0.0 238.0		01/05/2017	238.3	0.0	0.0	0.0	238.00
08/05/2017 28.8 0.0 0.0 0.0 28.8 04/05/2017 28.3 0.0 0.0 0.0 28.8 05/05/2017 28.3 0.0 0.0 0.0 28.8 05/05/2017 242.5 0.0 0.0 243.0 0.0 0.0 243.0 06/05/2017 28.4 0.0 0.0 0 28.8 0.0 28.0 28.0 07/05/2017 28.3 0.0 0.0 0.0 28.0 <		02/05/2017	242.6	0.0	0.0	0.0	243.00
04(05/2017 238.3 0.0 0.0 0.0 238.4 05(05/2017 242.5 0.0 0.0 24.0		03/05/2017	238.3	0.0	0.0	0.0	238.00
05(55/2017 242.5 0.0 0.0 243.0 06(55/2017 238.4 0.0 0.0 238.0 07)(55/2017 238.3 0.0 0.0 0.0 238.0		04/05/2017	238.3	0.0	0.0	0.0	238.00
06(05/2017 238.4 0.0 0.0 238.0 07)(05/2017 238.3 0.0 0.0 238.0		05/05/2017	242.5	0.0	0.0	0.0	243.00
07/05/2017 238.3 0.0 0.0 0.0 238.0		06/05/2017	238.4	0.0	0.0	0.0	238.00
		07/05/2017	238.3	0.0	0.0	0.0	238.00

Preliminary Water Audit Study

- Detailed water audit and leak detection are time and resource intensive exercises.
 Without metering in most cities of Gujarat, it was relatively difficult to estimate quantity of water delivered to the consumers.
- The PAS program has developed a methodology for preliminary water audit that estimated water delivered at consumer level based on a sample survey. Such an exercise can be done very quickly and with limited resources.
- Preliminary water audit methodology is suitable for non-metered water supply system.

Schematic diagram of water supply indicating water quantity measurement points in preliminary water audit study



- Water quantity measurement using portable ultrasonic flow meter (UFM) at source, treatment plant and water distribution station
- ★ Water quantity measurement using water meters / bucket and stop watch method at consumer end connection

For more information, refer City Water Audit Methodology - Center for Water and Sanitation | CRDF | CEPT (cwas.org.in) and Preliminary Water Audit Studies in Gujarat - Center for Water and Sanitation | CRDF | CEPT (cwas.org.in)

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Preliminary water audit methodology



Step 1: Preliminary Visits

Preliminary visits included discussions with city officials, documenting existing water supply system, documenting current system of water quantity estimation, site visits for identifying bulk flow measurement points, etc.



Step 2: Field measurement - At various sources, WTPs and WDSs

Field measurement included bulk flow measurement at various sources, WTPs, WDSs using portable ultrasonic flow meter.







Step 3: Field measurement - At consumer end

Representative sample survey is carried out at consumer end using water meters, water quantity reached at consumer end is measured for the full supply hours in a day

Step 4: Preparation of draft report

Based on the field measurement, amount of losses from sources to WTPs, WTPs to WDSs and WDSs to consumers, free water use and illegal consumption were calculated and strategies were prepared to reduce these losses.

Step 5: Preparation of final report

Results were shared with the elected representatives and councils and their inputs were incorporated in the final report

Improvement in Drinking Water Quality Surveillance

Methodology for improvement of water quality surveillance data system





Standard Operating Procedure (SOP) for Routine Water Quality Surveillance in ULBs in Gujarat

	Prepared by
UMC	Urban Management Centre
D 2 C performance	Unde
P a S assessment system	PAS program

- Most cities in Gujarat perform some level of quality testing of their drinking water system. City officials conducts Residual Chlorine (RC) testing on site and sends water samples to government or accredited laboratories for chemical and bacteriological testing.
- Initial years of PAS data suggest municipal corporations have a somewhat established procedure for drinking water quality surveillance. Municipalities although conduct water testing from time to time but do not have a set regime for routine surveillance and documentation and sharing procedures.
- Therefore, detailed assessment of water quality surveillance process was done in pilot cities.
- To guide cities for establishment of uniform drinking water quality testing and recording process as per the CPHEEO standards, a Standard Operating Procedure (SOP) and excel based quality monitoring tool has been prepared.

For more information, refer Improvement in Drinking Water Quality Surveillance in Gujarat - Center for Water and Sanitation | CRDF | CEPT (cwas.org.in)

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Information System Improvement Plan of Water Supply, Wastewater and Solid Waste Management Services – Vadodara Municipal Corporation

Information system improvement plan covers the improved data recording, transfer, analysis and reporting mechanism of Vadodara for water supply, sewerage and solid waste management sectors

Methodology for information improvement plan

Assessment of existing situation of data recording, processing, usage and reporting

Identification of gaps

in the information, use of data gathering/ measuring devices at various installations of water-sanitation, availability of trained staff in basic computer application



Illustration of mapping of various city officers contributing water supply performance data



Illustration of information flow diagram to assess water supply related performance indicators



For more information, refer: Information System Improvement Plan For Water Supply, Sewerage and Solid Waste Management\n Sectors in Vadodara - Center for Water and Sanitation | CRDF | CEPT (cwas.org.in)

Recommendations

interventions in three categories:

- a) Modification in existing formats and design new forms for gathering data including surveys wherever required
- b) Installation of measuring equipment at various locations

c) Training and capacity building of staff for implementation of information system improvement plan

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Information System Improvement Plan of Water Supply Service – Navsari Municipality

Methodology for information improvement plan

Assessment of existing situation of data recording, processing, usage and reporting

Quantification of water at various levels computation of water volume from the tanklevel data maintained in the log book Rapid assessment of the existing pattern of managing water supply system of Navsari Municipality and identify the immediate improvement areas for better information generation.

				wat	er volume	computati	on from	different v	vater distri	ibution sta	ition of NNP	-21/9/2010					
														Water	supply to d	ifferent zor	nes
Sr.No	time	period	tank	level at beg	level end	diff	in mt	vol/mt	vol process	pump vol	total vol	total qty	Full press	Middle	Stn sump	Direct	East zone
1	3.45-5.0	1.25	Small tk	10.5	10.5	0	0	82.2	0	217	271		604.398				
2	5.0-7.0	2	Small tk	10.5	12	1.5	0.4542	82.2	37.33524	217	397			2099.721			
3	9.30-11.0	1.5	Small tk	12	8	4	1.2112	82.2	99.56064	217	425					379.75	1893.117
4	11.0-13.50	1.5	Small tk	8	8	0	0	82.2	0	217	326		325.5				
5	18.0-20.0	2	Small tk	8	10	2	0.6056	82.2	49.78032	217	384		750.0837			271.25	
6	3.45-5.0	1.25	Big tank	13	16	3	0.9084	280	254.352	470	333	1802.70					
7	5.0-7.0	2	Big tank	16	7	9	2.7252	280	763.056	470	1703						
8	9.5-11.0	1.5	Big tank	16	7	9	2.7252	280	763.056	470	1468						
9	15-16.5	1.5	Big tank	16	7	9	2.7252	280	763.056	470	1468			1468.056			
10	18-19.5	1.5	Big tank	12	16	4	1.2112	280	339.136	470	366						
11	19.50-21.75	2.15	Big tank	8	16	8	2.4224	280	678.272	470	332	5337.26					
12	8.0-10	2	Lunci kui	6.5	0	6.5	6.5	226	1469	522	2513						
13	19.25-21	1.15	Lunci kui	6.5	0	6.5	6.5	226	1469	522	2069	4582.3					2069.3
			the same said and the										_				

Illustration of water volume computation from different water distribution stations

Consumer end survey for assessment of water quantity, quality and pressure at the consumer end

Recommendations includes modification / new format, periodic survey, equipment installations, improvements in the water supply process

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For more information, refer: Recommendations For Improving Information Documentation For Water Supply in Navsari - Center for Water and Sanitation | CRDF | CEPT (cwas.org.in)

Standard Information System Improvement Formats for Small and Medium Cities

GSR

Annual Format

Water Distribution

Consumer

Water Treatment

Manager / City angulaser

Pado

- Developed standard formats for water supply, wastewater (sewerage and onsite sanitation) systems and solid waste management services to improve data recording and processing system.
- These formats are tested in various pilot cities of Gujarat and Maharashtra.
- Three levels of forms: Base level, compilation and survey. Base level form captures lowest level of disintegrated information. Based on information in base level forms, compilation form auto-calculates indicators daily / monthly / quarterly or annually. Survey form provides standard template for consumer survey.



Water Production

Daily Format

Strengthening the E-governance System of City – Lonavala Municipality



format/software

development

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CWAS FOR WATER AND SANITATION processes

Key Learnings of Data System Strengthening from Pilot Cities

CRDF CEPT RESEARCH AND DEVELOPMENT FOUNDATION CWAS FOR WATER AND SANITATION

Water and sanitation data management practices in Indian cities are evolving as cities work to address the many challenges they face in ensuring access to safe and reliable water and sanitation services. By improving data systems, cities can better understand and address these challenges.

Some key learnings from water and sanitation data system strengthening efforts include:

- Implementation of data system strengthening activities are gradual but consistent in pilot cities. Patience and adequate time is required to improve government systems.
- Awareness and capacity enhancement of city officials (at all levels from field staffs to management staffs) are crucial for improvements in data system at city level.
- Availability of skilled human resources and equipment's for measurement and monitoring are key drivers to keep data systems updated regularly.
- Technology solutions, such as mobile apps and sensors are valuable tools for improving water and sanitation data system strengthening efforts. However, technology should be used in such a way that complements existing data system, rather than as a standalone solution.
- Water and sanitation service level data generation, collation and analysis should be integrated with the city officials day to day work and part of their job responsibility.
- For scaling-up data system strengthening approach, state government's direction and monitoring is essential.



Summary

Overview of Water and Sanitation Data Management Practices – At the Beginning of PAS Program

PAS Approach to Data System Strengthening

Overview of Data Reliability Improvements in a Decade

Recommendations for Data System Strengthening

Water and Sanitation Data System Analysis using Reliability of Service Level Indicators



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Information System for Consumer of Water and Sanitation Services

- To provide the municipal services satisfactory, city has to maintain the customer / user information system.
- User information related to water and sanitation services are:
 - o Number of households connected with municipal water connections
 - o Households depends on community water taps / stand posts
 - Properties with own toilets

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- Households depend on community toilets
- Properties connected with sewer network
- Households with own toilets connected with adequate onsite sanitation system (septic tank + soak pit / lined drain, twin pits, eco-san toilets, etc.)
- o Households covered by door to door collection of municipal solid waste services
- Establishments (commercial property / institutional property / etc.) covered by door to door collection of municipal solid waste services
- Many a times, cities have an isolated or partial data base. For example, water connection information is recorded but users (households) connected with water connections are not recorded; isolated data is kept for households depend on community toilets.
- One of the ways to assess the consumer information systems performance of water and sanitation services is to review the reliability grades of access and coverage indicators.

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Assessment of Reliability Improvements - Access and Coverage Indicators



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- Reliability of coverage of water supply connections, sewerage connections and solid waste management services data is improved in a decade.
- Highest number of cities have reported improvement in coverage of water supply connections data reliability as compared to other services.
- Least reliability improvement is observed in coverage of toilets and access to adequate sanitation data.

Assessment of Reliability Improvements – Coverage of Water Supply Connections

- In the year 2010, only 11% of cities have reported highest level of data reliability (reliability A grade) and 59% of cities have reported lowest level of data reliability (reliability D grade).
- Out of total 572 cities of Gujarat and Maharashtra states for the year 2020, 56% of cities have reported reliability A grade and only 6% of cities have reported reliability D grade.
- Most of the cities levied water taxes (flat rate or volumetric based on usage type, connection size and water usage). Therefore, when cities have started implementation of e-governance system or digitisation of records, water supply connections or water tax billing records were digitised and updated in most of the cities.

Question	Options	Α	В	С	D	
	1.Through household surveys (1-5 yrs)	Y				
	2.Through property tax/billing records					100%
HHs served with individual	3. Number of residential connections		Y			
	4. Road covered by network length			Y		50%
	5. Area covered by distribution network				Y	50%
How are records of HHs	1. Computerised	Y				
served by water supply maintained?	2. Only Manual					0%
If none is "Yes", it will calculate D.						-

Reliability A

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Reliability B

Reliability C



Example of summary of water connections, size – wise, monthly and yearly

Coverage of water supply connections



Assessment of Reliability Improvements – Access to Toilets

- Access to toilets indicator reliability is improved in a decade (from 1% of cities reported reliability A grade in the year 2010 to 32% cities in the year 2020).
- In the year 2020, 37% cities of Maharashtra and 19% cities of Gujarat have reported reliability grade A.
- But still many cities, 63% cities of Maharashtra and 73% cities of Gujarat, have reliability grade D in the year 2020.
- Many cities have done partial or pilot surveys for toilet coverage under Swachha Bharat Abhiyan, but the data one time study-not updated regularly and have manual records.

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Sar	nitation	Undergrou nd	How Much Population	Sewage Treatme	Septic ta	ink no.	HH No.	No. Of Individ	No. Of	Septi c	Draina ge
		Drainage Length	Will Be Served By Undergrou nd Drainage	nt	Individ ual	Commu nity		ual Toilets	Com munit y Toilet s	Tank Clea ning Man age ment	Tanker Requir ement
+ +	भारमनिः स्मध्य ठत्रपदन्तापृक	म करने अल्लाम दान्द्री दान्द्री	भूगारिम् की भागमा कि	100 110000 100 10000 1000 1000 1000 2000 1000 2000 1000	सेन सेत संघ्येकर रुपछाठगि	indologo	01 (1)	-1) 2 कामाज 2013777777 2012 हरा	ति 2तार्तुः वी 4ंडामा ते रते रहर	AT Com	5 200 94 2004 h150
9	2-	3	8	Y	é	EBT	6	C	e	90	99
-							T		IT		-

Example of access to sanitation services - manual record



Access to toilets reliability,

Question	Options	A	B*	С	D	
	1. Through household surveys (1-5 yrs)	Y				10
Properties served with toilets (individual + community)	2. Through property tax records			Y		
	3. Area covered by toilet facilities				Y	
How are records of properties	1. Computerised [#]	Y		Ν		5
served maintained for (Toilets)	2. Only Manual [#]	Y		Ν		
Notes – * SLB doesn't define reliability B If none is "Yes", it will calculate D.	; # Records are maintained either Computerised or Manu	ıal		-		-

Reliability A

Reliability B

Reliability C

Assessment of Reliability Improvements – Coverage of Sewerage Connections

- In the year 2010, only 7% of cities have reported highest level of data reliability (reliability A grade) and 61% of cities have reported lowest level of data reliability (reliability D grade).
- Out of total 187 cities with sewerage connection of Gujarat and Maharashtra states for the year 2020, 85% of cities have reported reliability A or B grade and only 13% of cities have reported reliability D grade.
- Sewerage connections are provided by the cities. Therefore in most of the cities, they maintain a sewerage connection register. In cities with sewerage system, around 55% cities levied a sewerage tax and therefore in those cities, sewerage connections record is also linked with the property tax record.



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Example of summary of sewerage connections number - residential and non-residential



ND – No Data

48

NA – Not applicable

Assessment of Reliability Improvements – Coverage of Adequate Sanitation System

- Coverage of adequate sanitation (sewerage and onsite system) indicator reliability is not improved much in the last 5 years (from 3% of cities reported reliability A grade in the year 2016 to 6% cities in the year 2020).
- In the year 2020, 5% cities of Maharashtra and 9% cities of Gujarat have reported reliability grade A. Whereas many cities,
 91% cities of Maharashtra and 57% cities of Gujarat, have reliability grade D in the year 2020.
- Few cities (e.g. Hinganghat, Satara, Lonavala, Jamkhed) have included onsite sanitation related information in the household surveys or in the property tax records. And shown improvements in the toilet and adequate sanitation data reliability. 71% cities have reported manual records for onsite sanitation system.

Question	Options	А	В	С	D	Cove	rage of a	idequa	ate sanif	ation sy	stem,
	1. Through household surveys (1-5 yrs)	Υ					Cl	ass-w	ise, 202	0	
	2. Through property tax records*		Y				Mohoroo	htro		C	iorot
Properties served with sewerage	3. Number of sewer connections*		Y			100% —	Manaras	nua		Gu	Jaral
connections	4. Past trends/surveys*			Y		10070					
	5. Area covered by sewer network*				Y						
	6. Road length covered by sewerage			Y							
Households served with septic tank	1. Through household surveys (1-5 yrs)	Y				500/					
connections / twin pit system	2. Through property tax records or BU permission records		Y			50% —					
	3. Past trends/surveys			Y							
	4. Area covered by septic tank										
How are records of properties	1. Computerised [#]	Y									
served maintained for (Sewerage)	2. Only Manual [#]	Y				0%					
If none is "Yes", it will calculate D. *Rel Computerised or Manual	ability B / C if data is based on either or options # Records a	are maii	ntained	either	-	- N	лс М	CL	NΡ	MC	MCL
CWAS FOR WATER CRDF CEPT RESEAR	Reliability A Reliability B	Re	liability	νC	Relia	ability D 📃 N	A – Not ar	oplicabl	le ND) – No Daf	ເa _

Assessment of Reliability Improvements – Door to Door Collection of Municipal Solid Waste

- In the year 2010, 30% of cities have reported highest level of data reliability (reliability A grade) and 33% of cities have reported lowest level of data reliability (reliability D grade).
- Out of total 572 cities of Gujarat and Maharashtra states for the year 2020, 64% of cities have reported reliability A grade and only 5% of cities have reported reliability D grade.
- City is providing services related to door to door collection of municipal solid waste. Most of the cities have contract and payment linked with the area / establishments covered by door to door collection of MSW. Therefore, reliability grade of this indicator was higher even in the year 2010 in many cities.
- But 84% cities of Gujarat and Maharashtra have manual records for door to door collection Example of door to door collection of MSW of municipal solid waste.

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4 MH-13-AN-6005	(10/16-17/1/0/430	1585.00	10	43	1110.00	11	54	0	52 18	510.00
5/MH-38-CL-7.83	UN/36-17/1/07437	1065.00	11	2	1455.00	12	33	1	41 2	200.00
6 MH-14-DM-3858	UNCERT 17/1/07431	2270.00	11	40	1070.00	13	0	2	42	500.00
7 MH-14-DM-4537	100/10 17/1/07435	2080.00	12	26	1180.00	15	0	0	26 1	090.00
8 MH-13-AN-6006	01/16-17/11/07433	2265.00		30	1175.00	12	56	-	77	
9 MH-13 AN-6383	UI/10-17/1/07438	3045.00	12	33	1270.00	14	0	2		100X 00
10 MH-13-AN-6379	01/16-17/1/07437	3335.00	12	49	1290.00	14	8	1	61	1005.00
11 MH-13-AN-6396	UU/16-17/1/07438	1945.00	12	58	1200.00	15	5	2	6	645.0
12 MH-13-AN-6002	UI/16-17/1/07439	2240.00	22	4	1175.00	14	46	1	42	1065.0
13 MH-13-AN-6394	UI/15-17/T/07441	2240.00	13	16	1450.00	14	4	0	48	
14 MH-14-DM-3858	UI/15-17/T/07442	2700.00	13	- 10	1020.00	15	12	2	42	1600.0
15 MH-14-AZ-1052	UI/36-17/T/07443	2620.00		30	1020.00	1.4	46	1	12	665.0
16 MH-13-AN-6005	UI/16-17/T/07444	1870.00	23	36	1205.00	24	20	- 1	0.0	1775.0
17INFW VEHICLE	UI/16-17/T/07445	2855.00	13	46	2855.00	15	30	-	E	1420
18 Mile 14 CD 1291	UI/16-17/T/07448	2435.00	14	6	1015.00	18	12	4	0	14200
10 144-14-01-233	UN/16-17/T/07449	1515.00	14	54	1110.00	.16	35	1	41	405.
19 411 14 044 2059	10/16-17/1/07450	2295.00	15	39	1450.00	16	43	1	4	845.
20 019-14-018-3839	10/16 17/1/07451	14740.00	15	40	9750.00	16	46	1	6	4990
11 Will 14-1-3381	11/10 13/107452	9095.00	15	50	3715.00	16	22	0	32	4380
22 MH-42-AA-5169	00110-171/07432	1700.00	1 10	25	1970.00	17	11		46	1810
23 MH-14-DM-9271	01/16-17/1/07451	3780.00	1	30	13/0.00	37		0	26	720
24 MH-13-AN-6379	01/16-17/1/07452	1985.00	10	30	1265.00	11	0		10	120
25 MH-13-AN-6002	UI/16-17/T/07453	1790.00	2	6	1205.00	18	18		12	283
26 MH-13-AN-6396	UI/16-17/T/07458	1925.00	1	32	1275.00	18	26	.0	52	650
27 MH-13-AN-6006	UI/16-17/T/07459	2080.00	18	3 3	1175.00	18	54	0	49	909
28 MH-14-AZ-1052	UI/16-17/T/07460	1690.00	1 21	8 7	1020.00	19	34	1	27	67
29 MH-14-C2-723	10/16-17/1/07465	1525.00	1 1	2 21	1110.00	30	45	1	10	41

daily record



ND – No Data

50

NA – Not applicable

Question	Options	А	В	С	D	
	1. Through household surveys (1-5 yrs)	Y				
HHs and establishments served	2. Quantity of waste collected		Y			
	3. No. of wards served			Y		
How are records of properties	1. Computerised [#]	Y				
served maintained for (Solid waste management)	2. Only Manual [#]	Y				
If none is "Yes", it will calculate D. # Record	ds are maintained either Computerised or Manual		-			•

CEPT

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Reliability A

Reliability B

Reliability C

Reliability D

Measures to Strengthen Water and Sanitation Consumer Information System (1/4)

- In most cities, data related to water and sewerage connections are linked with property tax database and records are maintained for regular door to door collection of municipal solid waste services. Therefore reliability of this data is higher.
- Under the Swachh Bharat Mission, cities have done partial or pilot surveys related to toilet coverage and access to adequate sanitation indicators. And few cities have incorporated onsite sanitation related information in the household surveys or in the property tax records. Hence, 32% cities of Gujarat and Maharashtra has reliability A in coverage of toilet indicator.
- CWAS tested a few ways to improve data systems related to access to water and sanitation services:
 - Modification in existing property tax re-assessment survey forms
 - Household and property survey for water and sanitation using SaniTab app followed by linkages with property data systems at city level for standard updates
 - Link with the e-governance system at state / city level

Measures to Strengthen Water and Sanitation Consumer Information System (2/4)

Household and property survey for water and sanitation using SaniTab app

- In Vita city of Maharashtra, water and sanitation survey was carried out to create a database specifically for toilets and onsite sanitation system in city. Survey was done through SaniTab app.
- Survey results were further used in identifying additional infrastructure requirement for implementing scheduled desludging and to prepare Water+ strategy in the city.





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Measures to Strengthen Water and Sanitation Consumer Information System (3/4)

Modification in existing property tax re-assessment survey forms

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- As per the Gujarat Municipalities Act 1963, the Maharashtra Municipal Corporations Act 1965 and the Maharashtra Municipal Councils, Nagar Panchayats and Industrial Townships Act 1965, properties assessment-list shall be completely revised every four.
- Survey with 170 cities of Maharashtra and 168 cities of Gujarat indicated that more than 60% cities in Maharashtra and 40% in Gujarat have not undertaken their property tax assessment in the last decade. In Gujarat, these are small cities whereas in Maharashtra, these are municipal corporation, large cities or small and medium cities.
- Based on the review of property assessment forms of 123 cities in Maharashtra and 120 cities in Gujarat, there is no standard assessment form in both the states. Most cities have information of water supply connection in assessment form. Whereas most forms of Gujarat don't have information related to toilets. In Maharashtra 40% have information on whether toilets are available or not in the properties.
- If onsite sanitation data fields are included in the property assessment forms, then in long term, access to water and sanitation service data system will be regularly updated.
- Supported Wai and Sinnar city, Maharashtra state to include onsite sanitation related information in the property assessment forms.
- To make an impact at scale, state level mandate regarding revision of property tax assessment form is a
 prerequisite action.



Revision in property assessment form – Wai, Maharashtra

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Updated property assessment form – Sinnar, Maharashtra

Measures to Strengthen Water and Sanitation Consumer Information System (4/4)

Link with the e-governance system at state / city level

- Most municipal corporations have their own e-governance system.
- Urban development and housing department of Gujarat has implemented an e-Nagar project for online citizen centric services to cities.
- Directorate of municipal administration (DMA) Maharashtra has initiated an integrated web based solution for various municipal services.
- Various e-governance system captures information related to properties connected with municipal water supply and sewer networks.
- Consumer information system can be improved by adding data fields related to households within residential properties and onsite sanitation systems in e-governance portals.
- Holistic and integrated consumer information system can also be useful to communicate with citizens, for example, inform citizen in case of disruption in water supply timings or issue drinking water advisory in case of contamination.



E-Nagar portal, Gujarat



Integrated citizen service portal, Maharashtra



Water Supply **Operation Data System**

Extent of metering



Water Supply Operation Data System

- In water supply operation data system, metering is very important component. Due to lack of bulk flow meters
 at various locations in the water supply system, quantity of water extracted from sources, treated at treatment
 plant and distributed from various distribution stations are not readily available. It will lead to an unequal
 distribution of water.
- At consumer end, if water meters are not present then water quantity used by various consumers are unknown. This will lead to an careless behaviors in consumers and act as a barrier in water conservation.
- One third cities of Maharashtra and Gujarat have reported bulk flow meters at treatment plants.
- Consumer end metering is present in 26% cities of Maharashtra. Only 4 municipal corporations (Bhavnagar, Jamnagar, Surat and Vadodara) of Gujarat have reported partial water metering.



Assessment of Reliability Improvements – Water Supply Operation Indicators



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- Highest number of cities have reported • improvement in continuity of water supply indicators as compared to other water supply operational indicators.
- Due to lack of metering (consumer end and ٠ even at sources / treatment plants / distribution stations), least cities have reported improvements in LPCD and NRW related indicators.
- Higher number of cities in Maharashtra has extent of water meters in water supply network. Whereas only countable cities (of only municipal corporations) in Gujarat have partial metering in water supply network.

Assessment of Reliability Improvements – Litres Per Capita per Day (LPCD)

- In the year 2010, only 2% of cities have reported highest level of data reliability (reliability A grade) and 95% of cities have reported lowest level of data reliability (reliability D grade).
- Out of total 572 cities of Gujarat and Maharashtra states for the year 2020, only 7% of cities have reported reliability A grade. Whereas 90% of cities have reported reliability D grade and 2% cities have reported reliability C.
- In Maharashtra, Municipal Corporation has higher data reliability as compared with Municipalities and Nagar panchayats. All municipalities in Gujarat have reliability D grade.



Example of log book maintained at WTP and ESR



* Note - SLB doesn't define reliability B; if none is "Yes", it will calculate D.

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Reliability C

ND – No Data

Assessment of Reliability Improvements – Non-Revenue Water (NRW)

- In the year 2010, only 3% of cities have reported higher level of data reliability (reliability A / B grades) and 95% of cities have reported lowest level of data reliability (reliability D grade).
- Out of total 572 cities of Gujarat and Maharashtra states for the year 2020, only 9% of cities have reported higher reliability grades (A or B). Whereas 90% of cities have reported reliability D grade.
- In Maharashtra, Municipal Corporation has higher data reliability as compared with Municipalities and Nagar panchayats. None of the cities in Gujarat have reported higher reliability Grade A and all municipalities have reliability D in NRW indicator.

Question	Options	Α	В	С	D
Basis of measurement of water produced	1. Bulk flow meters	Y	Y		
at WTP/tube wells	2. Pump/level details				Y
Pasia of manufacturement of water supplied	1. Bulk flow meters	Y	Y		
from hully distribution points	2. Pump/level details				
from bulk distribution points	3. Periodic sample surveys			Y	
Extent of motoring of connections	1. At all consumer points	Y			
Extent of metening of connections	2. Only bulk & commercial consumers		Y	Y	
	1. Meters installed at all consumer points	Y			
How is household consumption	2. Periodic Survey				
estimated?	3. Spot Survey				
	4. Ferrule size and hours of supply		Y		
Depart Keeping	1. Computerised	Y			
	2. Only Manual				

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Reliability A

Reliability B

Reliability C

if none is "Yes". it will calculate D.

FOR WATE







Assessment of Reliability Improvements – Metering of Water Connections

- In the year 2010, only 8% of cities have reported higher level of data reliability (reliability A / B grades) and 13% of cities have reported lower level of data reliability (reliability C/ D grade). 78% cities reported lack of consumer end metering.
- Only 12% cities have reported higher level of data reliability (reliability A / B grades) and 8% of cities have reported lower level of data reliability (reliability C/ D grade).
 80% cities reported lack of consumer end metering for the year 2020.
- In Maharashtra, Municipal Corporation has higher data reliability as compared with Municipalities and Nagar panchayats. None of the municipalities in Gujarat have consumer end metering.

Question		Options	Α	В	С	D
Are records maintained for charges of (WS)	olle	cted against the specific bill issued?	Y			
Are billing and collection records reg	ularl	y updated?	Y			
	1.	At all consumer points	Y	Y		
Extent of metering of connections	2.	Only bulk & commercial consumers			Y	
How are functional meters	1.	Regular reading and billing of meters	Y			
assessed?	2.	Spot checks				
	1.	Meters installed at all consumer points	Y			
How is household consumption	2.	Periodic Survey				
estimated?	3.	Spot Survey				
	4.	Ferrule size and hours of supply				
Deserved Kaserin r	1.	Computerised	Y	Y		
Record Reeping	2.	Only Manual				
if none is "Yes", it will calculate D.			-			-

CEPT

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Reliability A

Reliability B

Reliability C

Head of Accounts	Year	April	May	*E.T	July	August	September	Outober	* overeber	December	January	February	March	Total
2	3	4	5								13	14	15	16
No. of	2014-2015	28359	28409	28469	29313	20313	29334	29334	29384	29371	29384	29434	29470	29470
connection	2016-2016	29670	29989	30016	30066	30093	30470	30470	30510	30530	30846	30846	30866	30866
	2016-2017	30969	31069	31169	31269	31335	31452	31502	32098	32340	32556	32831	33042	33042
	2017-2018	33352	33402	33911	34214	34244	34389	34504	34569	34653	34834	35208		36208
	2013-2014	27463	27463	27559	27750	28098	28109	28129	28220	28220	28221	28359	28359	28359
No. of Water	2014-2015	20359	25409	28469	29312	29312	29333	29333	29383	29370	29383	29433	29470	29470
meters	2015-2016	29570	29989	30015	30065	30093	39470	30470	30510	30530	30846	30846	30866	30866
	2016-2017	30969	31069	31169	31269	31335	31452	31502	32098	32340	32554	32831	33042	33042
	2017-2018	33329	33402	33911	34214	34244	34389	34504	34569	34653	34834	5 35208	0	35208
	2013-2014	25581	25621	25717	25948	2015	7 26253	2627	0 2632	1 26338	2633	26363	26368	26368
No. of Water	2014-2015	26355	26390	26450	27350	2735	27354	2760	9 2765	7 27652	2766	5 2771	27762	27753
(working)	2015-2016	27757	28154	28180	28230	2826	20650	2865	2869	28721	2785	0 2785	27877	2872
	2016-2017	27996	28103	28213	28313	28371	28494	2854	8 29143	2 29384	2960	0 2987	4 30085	3008
	2017-2018	30370	30420	30929	31232	31263	31407	3152	2 31583	31671	3184	8 3221		3221
NUMBER OF TAXABLE PARTY.	2013-2014	213	213	213	213	3 2	13 21	3 21	13 21	3 25	3 21	13 21	3 213	213
No. of Street	2014-2015	213	213	213	213	3 21	13 21	3 21	13 21	13 25	3 21	13 21	3 213	213
posts	2015-2016	213	213	213	213	2	13 21	3 21	13 21	13 21	3 21	13 21	3 213	213
	2016-2017	213	213	213	213	2	13 21	3 21	13 21	13 21	3 21	13 21	3 213	213
	3017.2018	213	213	213	213	21	13 21	3 21	13 21	13 21	3 2	13 21	3	213

Example of compiled water connections details showing water meters / meter working



Metering of water connections reliability, class-wise, 2020

Assessment of Reliability Improvements – Continuity of Water Supply

- In the year 2010, only 19% of cities have reported highest level of data reliability (reliability A grade) and 45% of cities have reported lowest level of data reliability (reliability D grade).
- Out of total 572 cities of Gujarat and Maharashtra states for the year 2020, 60% of cities have reported reliability A grade. Whereas only 15% of cities have reported reliability D grade.
- In most of the cities, valve operations are fixed / pre-defined and documented.
- In both the states, lower reliability are mostly reported in municipalities and Nagar panchayats.

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8	ભુગમે ગાર તથા આનોવ	923318
9	અમેરિય ગુ માંગી મોજબાગુવિધા-પછાંગદાંતર	30358001
10	માં, સંસદાયમ્બ, સંદ	1487700
11	MAY, MATCHING MAY, SALE	2449114
12	મુખ્યમંત્રી શાક મોજના	0
13	નિર્ભલ ગુજ શે. માલમ	807200
14	પરપુરલ સોટના લખે	27583
15	NOSA DANKANA AN	0
16	મુ.મ.સ.મોપના	3797061
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	દેખ ભરાગ માન્કરા વિવાર. ૨	
1	કામથી કર્મચારી પંચાર	410400
2	રોમઠાર કર્મચારી પ્રથાર	0
3	પાઈપ લાઈન ખર્ચ તથા અન્ય અર્ચ	1439145
4	વો.વ.નય સંશે નયા ચંચ	(
5	ગ્રદા – ગ્રદા તીવળી વપરાસ બીલ	60000
7	પાલી શાળ્યકરલ	
8	થો.વ.માટે પરંયુરસ ખરીતે	
9	ચરકારથી પડ.પુ.	
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115	વો.વ.લઈ.મોટર સભ મથી પંચ રીપે.	
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Example of continuity related document



Continuity of water supply reliability, class-wise, 2020



Measures to Strengthen Water Supply Operation Data System

- Due to lack of metering in most cities of Gujarat, CWAS developed a preliminary water audit methodology. This study has been conducted in 12 cities of Gujarat.
- To strengthen the water supply operations, installation of flow meters, pressure gauge, level sensors and consumer water meters are very crucial. Efficiency of water supply operations will be measured through these instruments.
- Real time online monitoring system for water quantity and calculation of losses.



Measurement of water quantity in water supply network – Preliminary water audit city

> Online dashboard showing real time water levels in the tanks





Wastewater Management **Operation Data System**



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Wastewater Management Operation Data System

- In wastewater management, revised indicators capturing performance of onsite sanitation along with sewerage system are added in 2015. Therefore, data system analysis based on PAS data of wastewater operation is from the year 2015.
- Though many cities have started building treatment facilities for sewerage and septage, (from 2015 to 2020, out of 403 cities in Maharashtra, 23 cities with STPs to 40 cities with STPs and 93 cities with FSTPs and out of 170 cities in Gujarat, 6 to 11 cities with STPs) still there are many cities without treatment facilities.
- Availability of treatment plants for sewage, septage and grey water along with installed measurement devices such as meter and weighing scale at treatment plant are very important components in wastewater management operation data system.
- Quantity of wastewater generation is depends on the volume of water consumed (municipal and non-municipal sources). Thus wastewater operation data is also depends on water supply operation data system.



Assessment of Reliability Improvements – Wastewater Management Operation Indicators



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- Though reliability of wastewater management operation indicators are not improved much. But cities have able to estimate the values of these indicators.
- In 2015, many cities have reported "ND" No Data, mainly because of non availability of onsite sanitation data. Now, most of the cities have reported values in these indicators.
- Reliability of wastewater generation is also depends on the volume of water consumed (municipal and non-municipal sources) that is not improved mainly due to lack of water metering.
- As cities have started building treatment facility for septage and grey water in addition to sewerage, reliability will be improved when cities will monitor the operational processes of treatment plants and water metering.

ND – No Data

Assessment of Reliability Improvements – Collection Efficiency of Sanitation Services

- Though reliability of collection efficiency of sanitation systems is not improved much. But cities have able to estimate the value of this indicator. In 2015, 43% cities have reported "ND" No Data for collection efficiency of sanitation systems, mainly because of non availability of onsite sanitation data. Now, most of the cities have reported values in this indicator. Kulgaon Badlapur, municipality in Maharashtra is the only city that has reported reliability A for this indicator.
- Quantity of wastewater generation is depends on the volume of water consumed (municipal and non-municipal sources). Hence reliability of wastewater data is also depends on water supply. If we look at the sewerage system data reliability separately, then its not improved much because of the water supply and lack of metering at wastewater treatment plant.

Question	Options	A	В	С	D		Colle
How is quantity of wastewater collected by network estimated?	1.Bulk flow meters at inlet of treatment plant	Y				7	
	2. V-Notch at outlet of channel		Y			1000/	Ma
	3. Installed Plant Capacity			Y	Y	100% -	
Collection efficiency of sewage network	Volume of water consumed from any Non ULB water sources	>0					
Water supply reliability Grades	Extent of Non Revenue Water	A	В	С	D		
How is quantity of septage collected estimated?	1.Bulk meters at inlet of treatment plant	Y				50% -	
	2. Register maintained for number and volume of trucks emptier at the treatment plant or dump site		Y				
	3. Installed Plant Capacity			Y			
	4. Number of septic tank cleaned annually				Y	0% -	

Reliability A

Reliability B

Reliability C

Collection efficiency of sanitation (sewerage and onsite) systems reliability, class-wise, 2020



Collection efficiency of sewerage system reliability, class-wise, 2020



Assessment of Reliability Improvements – Adequacy of Wastewater Treatment Capacity

- Though reliability of adequacy of treatment capacity is not improved much, but lower reliability
 is due to lack of infrastructure. Earlier, there is no recording of co-treatment of septage in
 existing sewerage treatment plant. But now cities have started monitoring and treatment of
 septage in existing sewerage treatment plants in addition to building faecal sludge treatment
 plants.
- Reliability of adequacy of treatment capacity is also depends on the reliability of volume of water consumed (municipal and non-municipal sources). If we look at the sewerage system data reliability separately, then its not improved much because of the water supply.
- As cities have started building treatment facility for septage and grey water in addition to sewerage, reliability will be improved when cities will monitor the operational processes of treatment plants and reliability of Non-revenue water indicator.



Adequacy of treatment capacity of sanitation (sewerage and onsite) reliability, class-wise, 2020



Assessment of Reliability Improvements – Reuse and Recycling in Sanitation Systems

- As cities have started treatment and reuse of treated sewage, septage and grey water, values are also generated in reuse and recycling in sanitation systems.
- Reliability of reuse and recycling of treated sewage is higher as compared to treated septage.
- Municipal Corporation has higher data reliability as compared with Municipalities and Nagar panchayats.
- To improve the reliability of reuse and recycling data, city should install a bulk flow meters or weighing scale at outlet of treatment plant.

Question	Options		В*	C*	D
How quantity of wastewater is actually	1.Bulk flow meters at outlet of treatment plant	Y			
treated estimated?	2. V-Notch at outlet of channel				
	3. Installed Plant Capacity				Y
How quantity of septage actually treated estimated?	1.Weighing scale at outlet of treatment plant	Y			
	2. Installed Plant Capacity				Y

Reliability A

Reliability B

Reliability C

* Note – SLB doesn't define reliability B and C, if none is "Yes", it will calculate D.

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Reuse and recycling in sanitation systems (sewerage and onsite) reliability, class-wise, 2020



Reuse and recycling of treated sewage reliability, class-wise, 2020



Measures to Strengthen Wastewater Management Operation Data System

- To strengthen wastewater operation data system, strategies should cover collection, treatment and reuse of sewage, septage and grey water.
- CWAS tested a few ways to improve data systems related to wastewater management operation focusing on sewerage and septage:
 - SaniTrack: Online system for monitoring scheduled de-sludging and FSTP operations in a city
 - Implementation of standard data forms related to sewerage and onsite sanitation

Examples of Measures to Strengthen Wastewater Operation Data System



SaniTrack: Online system for monitoring scheduled de-sludging and FSTP operations in a city

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Real time online monitoring systems for conveyance and treatment of wastewater (sewage or grey water)



Installation of flow meters in wastewater pipelines or V-Notch at outlet of treatment plant channel

Flow

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Water and Wastewater Quality Monitoring System

Water and Wastewater Quality Monitoring Data System

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- Most of the municipal corporations have own water quality monitoring laboratories and skilled human
 resources that monitors water and wastewater quality. Periodic tests are conducted with appropriate sampling
 at water treatment plants, wastewater treatment plants, water storage tanks and consumer end (for water).
 Appropriate reporting formats are also maintained at these levels for quality test results.
- Whereas municipalities and nagar panchayats depend on district level government laboratories or private laboratories for quality monitoring. And many cities don't have established regime for water and wastewater quality monitoring system.
- Out of 572 cities of Gujarat and Maharashtra, 30% cities have indicated an audit through independent agencies to monitor water quality procedures. Whereas 13% cities (out of 144 cities with STPs or FSTPs) have indicated an audit through independent agencies to monitor treated wastewater quality.

Assessment of Reliability Improvements – Water and Wastewater Quality Monitoring Indicators



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- In a decade, water and wastewater quality monitoring system has been improved
- in both the states.
- Highest number of cities have reported

improvement in water quality monitoring

as compared to treated wastewater (sewerage and faecal sludge) and sewerage quality monitoring indicators.

 When new indicators in wastewater are introduced in 2015, many cities don't have information on onsite sanitation. Therefore, many cities have reported no data "ND" in wastewater quality monitoring indicators.
Assessment of Reliability Improvements – Quality of Water Supplied

- In the year 2010, only 5% of cities have reported higher level of data reliability (reliability A / B grades) and 78% of cities have reported lower level of data reliability (reliability D grade).
- Out of total 572 cities of Gujarat and Maharashtra states for the year 2020, only 12% of cities have reported higher reliability grades (A or B). Whereas still 61% of cities have reported reliability D grade.
- Municipal Corporation has higher data reliability whereas lower reliability grades are in Municipalities and Nagar panchayats

Question	Options	Α	В	С	D		
Are proper records of samples conducted wells, bulk distribution points and consum	l and passed/failed at source, WTP/bore her end maintained?	Y	Y				
	1. Own laboratory regularly	Y	Y				
Are tests for quality conducted through	2. Accredited centers regularly						
	3. Third party agencies intermittently			Y			
How are audits to monitor water quality	1. by independent agencies periodically	Y					
procedures carried out?	2. ULB itself occasionally						
Depend Keeping	1. Computerised	Y					
Record Reeping	2. Only Manual						
Total Samples taken for Residual Chlorine tests				>0			
Total Samples taken for Bacteriological te	Total Samples taken for Bacteriological tests						
none is "Yes", it will calculate D.							

Reliability A

Reliability B

Reliability C

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Example of residual chlorine (RC) test record at consumer end



Assessment of Reliability Improvements – Quality of Treatment of Sanitation System

Reliability B

Reliability C

- In the year 2015, only 2% of cities have reported higher level of data reliability (grades A or B).
- Out of total 572 cities of Gujarat and Maharashtra states for the year 2020, only 7% of cities have reported higher reliability grades (A or B). Whereas 9% of cities have reported reliability D grade. 74% cities reported not applicable in quality of treatment indicator due to non-availability of treatment facility and 9% cities reported "ND" value.
- Municipal Corporation has higher data reliability and only few of them have reported "NA" indicator value in sanitation treatment (of sewage and fecal sludge) quality.
- In quality of sewage treatment, none of the corporation has lower reliability grade because of the established testing procedures at STPs (sewage treatment plants).

Question	Options	A	В	C*	D	1		
Are proper records of samples conducte	ed and passed/failed for all parameters					1		
(BOD, COD, etc) maintained?		ľ						
Are tests for quality conducted through	1. Own laboratory regularly [#]	Y	Y					
Are tests for quality conducted through	2. Accredited centers regularly#	Y	Y					
How are audits to monitor waste water	1. by independent agencies					1		
quality procedures carried out?	periodically	T						
Depend keeping	1. Computerised ^{##}	Y	Y					
Record keeping	2. Only Manual ^{##}	Y	Y			1		
tes: * SLB doesn't define reliability C, # Test conducted either by Own laboratory or Accredited centers, ## Records are maintained either Computerised or Manual, If none is "Yes", it will calculate D.								

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Reliability A





Measures to Strengthen Water and Wastewater Quality Monitoring Data System

- A step-by-step guide (standard operating procedures) has been prepared for water supply department staff to establish a uniform water quality sampling and testing procedure. It also contains a set of recording formats to help cities in documentation of water surveillance results for better decision making and improved governance.
- Developed an excel based water quality sampling tool to formulate city specific sampling regime.
- In Wai and Sinnar, Maharashtra, CWAS provided support for real time monitoring of FSTP operations including quality testing results.



Standard operating procedures for routine water quality surveillance

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Tool to formulate drinking water quality surveillance regime





Real time monitoring of FSTP operations with dashboard

Solid Waste Management Operation Data System

Solid waste management service chain



Extent of segregation of MSW



Municipal Solid Waste Operation Data System

- Around 27% cities have reported that quantity of waste generation is estimated based on the sample surveys.
 In other cities, quantity of municipal solid waste generation is estimated based on the assumed per capita generation value.
- In majority of cities, quantity of municipal solid waste across service chain is based on the trips and capacity of the vehicles used for the waste collection and capacity of treatment facilities.
- Only one third cities have reported measurement of municipal solid waste collected, transported, segregated, treated and disposal through weighbridge.
- Though cities have started segregation of municipal waste at source and treatment but still one third cities don't have treatment facility and reported not applicable "NA" in extent of municipal solid waste recovered indicators.
- Pre and post treatment reject materials should be scientifically disposed. Scientific disposal facilities are
 majorly available in municipal corporations. Hence, most municipalities and nagar panchayats have reported
 NA in extent of scientific disposal of municipal solid waste indicator.

Assessment of Reliability Improvements – Solid Waste Management Operation Indicators



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- Highest number of cities have reported improvement in segregation and recovered indicators as compared to other solid waste operational indicators.
- If city don't have a collection system or segregation at source then reliability of these indicators is generated as grade "D".
- In Gujarat, due to lack of segregation, treatment and scientific disposal facilities, many cities have indicated a lower reliability grades in solid waste operation indicators.
- Higher percentage of cities in Maharashtra has indicated improvements in reliability of solid waste operation indicators.

Assessment of Reliability Improvements – Collection Efficiency of Municipal Solid Waste

- In the year 2010, only 9% of cities have reported higher level of data reliability (grades A or B) and 91% of cities have reported lowest level of data reliability (grade D).
- Out of total 572 cities of Gujarat and Maharashtra states for the year 2020, 28% of cities have reported higher level of data reliability. Whereas 72% of cities have reported reliability D grade.
- Municipal Corporation has higher data reliability as compared with Municipalities and Nagar panchayats.

Question	Options	А	В	C*	D
How quantity of waste generated is	1. Quarterly/ sample surveys	Y			
estimated?	2. Per capita waste generation		Y		Y
	1. Weighbridge	Y	Y		
Estimation of municipal waste received	2. On the basis of Trips				Y
at - Treatment plant	3. Aggregate mass balance				
	4. Installed capacity				
	1. Weighbridge	Y	Y		
Estimation of municipal waste received	2. On the basis of Trips				Y
at - Scientific landfill	3. Aggregate mass balance				
	4. Installed capacity				
Estimation of municipal works reasing d	1. Weighbridge	Y	Y		
Estimation of municipal waste received	2. On the basis of Trips				Y
at - Open dumps	3. Aggregate mass balance				
* Note - SLR doesn't define reliability C: if n	ne is "Ves" it will calculate D				

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Reliabilitv A

Reliability B

Reliability C



Example of log book maintained for solid waste collection vehicles

Collection of municipal solid waste reliability, class-wise, 2020



Assessment of Reliability Improvements – Extent of Segregation of Municipal Solid Waste

Reliability B

Reliability C

- In the year 2010, only 17% of cities have reported higher level of data reliability (grades A or B) and 82% of cities have reported lowest level of data reliability (grade D).
- Out of total 572 cities of Gujarat and Maharashtra states for the year 2020, 38% of cities have reported higher level of data reliability. Whereas 59% of cities have reported reliability D grade.
- Municipal Corporation has higher data reliability as compared with Municipalities and Nagar panchayats.

Question	Options	Α	В	С	D	
	1. Measurement at treatment/disposal site	Y				
How quantity of waste segregated is	2. HHs & establishments with two bins			Y		
estimated?	3. Inputs from door to door collection agencies		Y			100
Description of Transforment plant	1. Computerised [#]	Y				
Record keeping at - Treatment plant	2. Only Manual [#]	Y				
	1. Computerised [#]	Y				50
Record keeping at - Scientific landfill	2. Only Manual [#]	Y				00
	1. Computerised [#]	Υ				
Record keeping at - Open dumps	2. Only Manual [#]	Y				
Segregation of waste	Quantity of waste taken away by recyclers from intermediate points	>0				0
# Note: Records are maintained either Compl	from intermediate points uterised or Manual, if none is "Yes", it will calculate D.	- 0				l

Reliability A

CEPT

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Example of computerized record of dry, wet and hazardous waste collection

Segregation of municipal solid waste reliability, class-wise, 2020



Assessment of Reliability Improvements – Extent of Municipal Solid Waste Recovered

Б

Reliability C

- In the year 2010, only 8% of cities have reported higher level of data reliability (grades A or B) and 43% of cities have reported lower level of data reliability (grades C or D). Around half of cities have reported not applicable "NA" due to lack of treatment facilities.
- Out of total 572 cities of Gujarat and Maharashtra states for the year 2020, 29% of cities have reported higher level of data reliability and 38% of cities have reported lower level of data reliability. And one third of cities have reported NA.
- Municipal Corporation has higher data reliability as compared with Municipalities and Nagar panchayats.

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Example of computerized record maintained at treatment facilities

Municipal solid waste recovered reliability, class-wise, 2020



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Question	Options		Б	U		
	1. Weighbridge	Y	Y]
Estimation of municipal waste received	2. On the basis of Trips					
at - Treatment plant	3. Aggregate mass balance			Y		100
	4. Installed capacity				Y	
Depard keeping at Treatment plant	1. Computerised [#]	Y				
Record keeping at - Treatment plant	2. Only Manual [#]	Y				
Peaced keeping at Scientific landfill	1. Computerised [#]	Y				50
Record keeping at - Scientific landlill	2. Only Manual [#]	Y				50
Depend keeping at Open durane	1. Computerised [#]	Y				
Record keeping at - Open dumps	2. Only Manual [#]	Y]
Segregation of waste	Quantity of waste taken away by recyclers from intermediate points	>0				0'
# Note: Records are maintained either Comp	uterised or Manual, if none is "Yes", it will calculate D.					-

Reliability A

CEPT

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AND DEVELOPME

Reliability B

Assessment of Reliability Improvements – Scientific Disposal of Municipal Solid Waste

- In the year 2010, 98% of cities have reported not applicable "NA" due to lack of scientific disposal facilities. And 1% cities have reported higher level of data reliability (grades A or B) and 1% of cities have reported lowest level of data reliability (grade D).
- Out of total 572 cities of Gujarat and Maharashtra states for the year 2020, still 88% cities don't have scientific disposal facilities. And 6% cities have reported higher level of data reliability (grades A or B) and 6% of cities have reported lowest level of data reliability (grade D).
- Municipal Corporation has higher data reliability as compared with Municipalities and Nagar panchayats.

Question

Estimation of municipal waste received

Record keeping at - Scientific landfill

CEPT

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at - Scientific landfill

CWAS FOR WATER AND SANITATION



Example of log book maintained at dump site

Scientific disposal of municipal solid waste reliability, class-wise, 2020



Measures to Strengthen Solid Waste Management Operation Indicators

- Developed a standard forms that can be used by field staff and then will further be reported at senior level or by chief officer. These formats help cities for better data management and tracking.
- Monthly formats are designed in the manner of compilation of daily records. These will also record the quantity
 of waste generated, collected, segregated and recovered. Quarterly forms will record waste generated by
 sampling at various locations, capacity of vehicles, waste recycled by rag pickers. Yearly formats will calculate
 SLB indicators based on the data entered in daily, monthly and quarterly forms.
- For easier implementation, converted in google forms and tested in pilot cities.

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Municipal Finance Data System

CWAS CENTER FOR WATER AND SANITATION CRDF CEPT RESEARCH AND DEVELOPMENT FOUNDATION

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Efficiency of collection of water supply taxes, Efficiency of collection of wastewater management taxes and Efficiency of collection of SWM services taxes



Urban Local Government



Cost recovery of water supply, Cost recovery of wastewater management and Cost recovery of SWM services

Municipal Finance Data System

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CWAS FOR WATER AND SANITATION

- Both the states, Gujarat and Maharashtra have implemented a double entry accrual based accounting system. But it has been running parallel to an on-going cash-based accounting system.
- Around 60% cities of Gujarat and Maharashtra follow both accrual based double entry and cash based accounting systems. And around 12% cities follow only accrual based double entry accounting systems.
- In most cities, budgets are prepared based on the cash based accounting system. There is no standard budget format and each city has its own budget format. And classification of many of the items is not uniform across cities.
- There is a separate revenue collection system to record the taxes income. And its not linked with the accounting system.
- Municipal finance data system is assessed based on review of the reliability grades of operations and maintenance (O and M) cost recovery in water and sanitation services and efficiency of collection of various water and sanitation taxes. The finance data for these indicators is mainly obtained from the budget documents and demand collection balance (DCB) statements.

Assessment of Reliability Improvements – Finance Indicators



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- Reliability of finance indicators - operations and maintenance (O and M) cost recovery and efficiency of collection of taxes is improved in a decade.
- Highest number of cities have reported improvement in water supply finance data reliability as compared to other services.
- In non-sewered cities, the expenditure of wastewater and solid waste management is merged under health department, bifurcation is not easily available.

Assessment of Reliability Improvements – Cost recovery of Water Supply Services

- In the year 2010, only 6% of cities have reported highest level of data reliability (reliability A grade) and 88% of cities have reported lowest level of data reliability (reliability D grade).
- Out of total 572 cities of Gujarat and Maharashtra states for the year 2020, 33% of cities have reported reliability A grade. Whereas 66% of cities have reported reliability D grade. In Maharashtra, Municipal Corporation has higher data reliability as compared with Municipalities and Nagar panchayats.
- Cost recovery data is collated from the budget documents and many a times unpaid expenditures like electricity and bulk water purchase charges are not reported in the operating expenditure and income from other sources like new connection charges is not segregated.



Example of water supply expenditure details in the income expense statement document

Cost recover of water supply services reliability, class-wise, 2020



Question	Options	А	В	C*	D	
Is regular (quarterly/annual) reporting	of the financial statements	V	×			
conducted to state/central agencies?		T	T			
Extent of segregation of budget	of segregation of budget 1. Fully					
heads for (water supply)		Υ				
	1. Accrual-Double entry	Y	Υ			
Accounting System	2. Cash Based				Y	
	3. Both systems					
Decerd keeping	1. Computerised	Y				
Record keeping	2. Only Manual					
* Note – SLB doesn't define reliability C; if none	is "Yes", it will calculate D.					
WAS CENTER AND GENERATION CRDF CEPT RESEARCH CEPT	R	eliabi	lity C	F	٦e	

Assessment of Reliability Improvements – Cost recovery of Wastewater Management

- In the year 2010, only 3% of cities have reported highest level of data reliability (reliability A grade) and 63% of cities have reported lowest level of data reliability (reliability D grade). 25% cities have reported not applicable "NA" because there was zero expenditure (city is not providing any services) related to wastewater management services.
- In the year 2020, 81% of cities have reported reliability D grade and 18% of cities have reported higher level of reliability (A / B grade).
- Municipal Corporation has higher data reliability as compared with Municipalities and Nagar panchayats.
- Mainly in Municipalities and Nagar Panchayats, the expenditure of wastewater and solid waste management are merged under Health department expenditure, bifurcation is not easily available. Income from septic tank cleaning, pay and use toilet, other revenue are not segregated and compiled.

Question	Options	Α	В	C*	D	
Is regular (quarterly/annual) reportin	g of the financial statements	V	v			
conducted to state/central agencies	conducted to state/central agencies?					
Extent of segregation of budget	1. Fully	Y				
heads for (Wastewater)	2. Partially		Y			
	1. Accrual-Double entry	Y	Y			
Accounting System	2. Cash Based				Y	
	3. Both systems					
Depart keeping	1. Computerised	Y				
Record keeping	2. Only Manual					
* Note – SLB doesn't define reliability C: if nor	e is "Yes". it will calculate D.					

Reliabilitv A

Reliability B

Reliability C

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Example of customized report generated from double entry accrual based accounting system

Cost recover of wastewater management services reliability, class-wise, 2020



Assessment of Reliability Improvements – Cost recovery of Solid Waste Management

- In the year 2010, only 6% of cities have reported highest level of data reliability (reliability A grade) and 83% of cities have reported lowest level of data reliability (reliability D grade). 11% cities have reported no data "ND" in cost recovery of solid waste management services.
- Out of total 572 cities of Gujarat and Maharashtra states for the year 2020, 37% of cities reported higher level of reliability (A / B grade). Still 62% of cities have reported reliability D grade. In Maharashtra, Municipal Corporation has higher data reliability as compared with Municipalities and Nagar panchayats.
- Mainly in Municipalities and Nagar Panchayats, the expenditure of wastewater and solid waste management are merged under Health department expenditure, bifurcation is not easily available.

Question	Options	Α	В	C*	D			
Is regular (quarterly/annual) reportin	g of the financial statements							
conducted to state/central agencies	?	T	T					
Extent of segregation of budget	1. Fully	Y						
heads for (solid waste)	2. Partially		Y					
	1. Accrual-Double entry	Y	Y					
Accounting System	2. Cash Based				Y			
	3. Both systems							
Depend to entire	1. Computerised	Υ						
Record keeping	2. Only Manual							
Note – SLB doesn't define reliability C; if none is "Yes", it will calculate D.								

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Reliability A

Reliability B

Reliability C

	Surat Municipal Corporation Cost Recovery in Solid Waste Mana FY 2017-18	n gement	
Sr. No.	Expenditure Head	Rs. in Crore	1
7.1	Regular Staff and Administration	17.5734	1
7.2	Outsourced and contracted staffs	2.4644	
7.3	Electricity/Fuel Cost	4.1313	
7.4	Chemical Cost	0.0319	
7.5	Repair and Maintenance Cost	35.7686	
7.6	Contractor Costs for O&M	42.9969	
7.7	Other costs	0.6028	
	Total (Rs. in Crore)	103.5693	
Sr. No.	Income Head	2017-	18
51. NO.	Income nead	Demand	Collectio
7.8	Arrears	32.94037	12.6
7.1	Revenue demand from UC	142.1622	124.96
7.9	Revenue demand from Tax	0	
7.15	Revenue demand from Others	6.0571	6.2
	Total (Rs. in Crore)	181.15967	143.859

Example of customized report generated from double entry accrual based accounting system



Assessment of Reliability Improvements – Efficiency of Collection of Water Supply Service Related Taxes

Reliability B

Reliability C

- In the year 2010, only 13% of cities have reported higher level of data reliability (A / B grade) and 80% of cities have reported lowest level of data reliability (D grade).
- Out of total 572 cities of Gujarat and Maharashtra states for the year 2020, 49% of cities have reported higher level of data reliability (A / B grade). And 50% of cities have reported reliability D grade. In Maharashtra, Nagar panchayats has lower data reliability as compared with Municipal Corporations and Municipalities.
- Demand and collection statement for water supply is available in 96% cities, and only 4% cities don't maintained records for charges collected against the specific bill issues.

Question	Options	А	В	C*	D					
Are arrears segregated from current de	Y	Y								
	1. Accrual-Double entry	Y	Y							
Accounting System	2. Cash Based				Y					
	3. Both systems									
Are records maintained for charges coll (Water Supply)	Y									
* Note – SLB doesn't define reliability C; if none	* Note – SLB doesn't define reliability C; if none is "Yes", it will calculate D.									

Reliability A

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			and the second		-						
	Grand Total	197188	656962558	693196491	1350159049	179422821	359680591	8958459	548061871	27 %	52 %
	NASIK EAST	29327	140292295	111762411	252054706	27024695	58364769	81134	85470598	19 %	52 %
• 5	NASIK WEST	10592	33527285	101345895	134873180	14862326	68313025	5820403	88995754	44 X	67 X
4	NASIK ROAD	32331	129622086	156516454	286138540	45349147	65714881	653998	111718026	35 %	42 %
3	NEW NASIK	54522	121397823	119153701	240551524	43408886	66668540	297726	110375152	36 %	56 %
2	PANCHAVATI	41250	137355894	128888619	266244513	26499084	62541216	2058364	91098664	19 X	49 %
1	SATPUR	29166	94767175	75529411	170296586	22278683	38078160	46834	60403677	24 %	50 %
NO		Conn.	Arrears	Current	Total	Arrears	Current	Amount (Rs.)	Recovery (Rs.)	Arrears	Curren
sr	Zone	No.of		Target		Recover	ry (Rs.)	Excess	Total	Recove	егу (%)
1	*******			A	11 Zone Re	covery Re	port		-	9.2 /9	3

Example of water supply taxes demand and collection statement document

Efficiency of collection of water supply related taxes reliability, class-wise, 2020



Assessment of Reliability Improvements – Efficiency of Collection of Wastewater Management Related Taxes

- In the year 2010, only 5% of cities have reported highest level of data reliability (reliability A grade) and 24% of cities have reported lowest level of data reliability (reliability D grade). 63% cities have reported not applicable "NA" because cities don't levied taxes related to wastewater management.
- Out of total 572 cities of Gujarat and Maharashtra states, around 28% cities levied taxes related to sewerage / toilet for the year 2020.
- From 159 cities that levied the taxes, 59% of cities have reported higher reliability grade (A / B). Whereas 41% of cities have reported reliability D grade. Municipal Corporation has higher data reliability as compared with Municipalities and Nagar panchayats.

1 36.81 2	-	*/28		-2016-20	ના વર્ષની બાકી	વેરાની વિગત દશી	ad ANT				
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			30468589	2180443	2XX/00UC	and the second second	and the second second		-100		

Example of demand and collection statement document of various taxes

Efficiency of collection of wastewater management related taxes reliability, class-wise, 2020



Assessment of Reliability Improvements – Efficiency of Collection of Solid Waste Management Related Taxes

- In the year 2010, only 7% of cities have reported highest level of data reliability (reliability A grade) and 38% of cities have reported lowest level of data reliability (reliability D grade). 51% cities have reported not applicable "NA" because cities don't levied taxes related to municipal solid waste management.
- Out of total 572 cities of Gujarat and Maharashtra states, around 32% cities don't levied taxes related to solid waste management for the year 2020.
- From 387 cities that levied the taxes, 52% of cities have reported higher reliability grade (A / B). Whereas 48% of cities have reported reliability D grade. In Maharashtra, Municipal Corporation has higher data reliability as compared with Municipalities and Nagar panchayats.

		તારીખ :- 01	डीसा नगरप इरवेश नु वसुख /04/2019 बी	ાલિકા ાત પત્રક :- 31/03/202	ત સુલી			_	
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40 2020	120400150	@C#34023	\$10014848	21241616		0110014	\$6.92	38.90	¥¥.35

Example of demand and collection statement document of various taxes

Efficiency of collection of solid waste management related taxes reliability, class-wise, 2020

Question	Options	A	В	C*	D	100%	Maharashtra			Gu	jarat
Are arrears segregated from current de	mand in financial statements/budgets?	Y	Y			10070					
Accounting System	1. Accrual-Double entry	Y	Y]					
	2. Cash Based				Y	50%					_
	3. Both systems										
Are records maintained for charges collected against the specific bill issued? (Solid waste management)						0% 1		MO			MCI
* Note – SLB doesn't define reliability C; if none	is "Yes", it will calculate D. Ty Reliability A Reliability B	Relia	bility C	;	Relial	bility D	MC NA –	MCL Not applic	able	ND – No Data	a <u>92</u>

Measures to Strengthen Municipal Finance Data System

- To create a standard compiled data system at state level for municipal finance, CWAS provided support to Gujarat for setting up online module for municipal finance. Because of the various formats at city level and lack of follow up efforts at state level, this initiative sustained only for 3 years.
- To enable uniformity and digitization of municipal budgeting in Maharashtra, CWAS created a city budget portal.
- There are various isolated systems like double entry accrual based accounting system, various taxes collection system, cash based accounting system (budget document / income expenditure statement) in municipal finances.
- There is a need for an integrated municipal finance system that should cover a comprehensive payment, receipt, accounting and budgeting system.
- Availability of skilled city officials are required to use the double entry accrual based accounting system in day to day reporting and decision making.

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General Information Tax Collection Income Datails Revenue Expenditure De	bt Information Revenu	e Grant Capital Grant	Liabilities								
Patrak - 3 Income Details : FY 2012-2013											
त्रिजन Details	Account Code	13 FY 2012-13(In Rupees)	۱۲ FY 2013-14(In Rupses)								
(મે) કરવેરાની (A) Tax inco	4LQS me										
1. High is Consolidated Tax		0.00	0.00								
2 (Reserve) Property Tax	11001	0.00	0.00								
3 Gruwdae Street Light Tax	1100501	0.00	0.00								
d कामधन्त्र भाषति सेथी General Water Tax	1100201	0.00	0.00								
5 भाग भावती गॅंगी Special Water Tax	1100203	0.00	0.00								
ธิสะหมด สรุเธ ระ General Conservancy Tax	1100401	0.00	0.00								
7 маа азиб эт Special Conservancy Tax	1100203	0.00	0.00								
त अटर सेंग्री Drainage Tax	1100301	0.00	0.00								

Finance assessment module - data entry screen of city's income details



Web based system for simplified, recasted and digitized municipal budgeting – screen of home page



Public Grievances (Complaint) Redressal Data System

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- Public grievance redressal is a crucial function for transparent and an service-oriented city. It provides a bridge for citizens to engage with the city, voice their concerns, provide feedback on its functioning and various aspects of service delivery.
- Complaint redressal data system is well recorded and analyzed in many cities even in the initial years of performance assessment also.
- More than 90% cities have multiple mechanisms to register complaints (through telephone, in person, by email) available to the consumers. Online as well as manual register is maintained but many a times complaint resolved within 24 hours is not maintained.
- Though there is a one system for recording, collating, sorting and tracking of complaints in a city but least no of cities have lower reliability grades for water supply. In city, water supply system related complaints are collated, sorted and records are maintained type wise like low water pressure, no water, water leakage, polluted water, etc.
- In many non-sewered cities, complaint related to onsite sanitation and solid waste management are redressed under health department, bifurcation is not easily available.

Assessment of Reliability Improvements – Complaint Redressal System Indicators



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- In a decade, complaint redressal system ٠ has been improved in both the states. Very few cities especially small cities have lower data reliability of indicators related to complaint redressal system.
- Highest number of cities have reported improvement in water supply complaint redressal as compared to wastewater and solid waste management complaint redressal indicators.
- In many non-sewered cities, complaint ٠ related to onsite sanitation and solid waste management are redressed under health department, bifurcation is not easily available.

Assessment of Reliability Improvements – Complaint Redressal of Water Supply Services

- In the year 2010, 60% of cities have reported highest level of data reliability (reliability A grade) and 21% of cities have reported lowest level of data reliability (reliability D grade).
- Out of total 572 cities of Gujarat and Maharashtra states for the year 2020, 83% of cities have reported reliability A grade. Whereas only 3% of cities have reported reliability D grade.
- Municipal Corporation has higher data reliability as compared with Municipalities and Nagar panchayats.

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Question	Options	Α	В	С	D	
Are records of complaints resolved maintained?	Water supply	Y	Y			100
System for Collating, sorting and tracking of complaints	1. Computerised	Y				
(water supply)	2. Only Manual					
Are the records of types of complaints (low water pressure, no water, sewer blocks, etc) maintained?	Water supply	Y				50
Are multiple mechanisms to register complaints (through telephone, in person, by email) available to the consumers in	Water supply	Y	Y	Y		C
If none is "Yes", it will calculate D.	•	•				

Reliability A

Reliability B

Reliability C

_															
- Г	Н	2016-2017	10	8	6	2	7		6	4	7	6	6	10	
	balance	2015-2016	5	5	5	5	3	- 4	10	5	10	5	3	10	
L	Complaints	2014-2015	15	6	10	4	5	з	6	10	16	. 6	10	6	
1		2013-2014	15	10	10	9	4	1	4	7	15	20	12	13	
-	And in case of the local division of the loc	2017-2018	35	40	40	36	23	40	0	15	5		8		1
+		2016-2017	45	52	50	38	45	30	-40	38	39	36	35	40	
ł	-	2015-2016	47	45	46	47	47	41	40	36	40	47	60	60	
1	attended	2014-2015	40	42	40	41	35	32	25	30	30	30	30	53	
1		2014 2045	4	5	6	7	8		10	11	12	13	14	15	16
Ť	Head of Accounts	Year	April	May	Juley.	July	August	September	October	wember	Docembor	January	February*	March	Totai
Π	1	2013-2014	40	40	47	41	41	57	36	43	54		50 6	00 00	2
1		2017-2018	40	50	45	40	30	45	0	15		-	8	8	-
Π	1	2016-2017	55	60	56	40	62	38	45	42	40		2 4	0 5	0
Π	Received	2015-2016	52	50	51	52	50	45	50	40	60		2 5	3 6	D
	Complaints	2014-2015	55	47	50	45	40	35	30	40	45	3	5 4	0 6	s

Example of computerized compilation of water supply related complaints

> Water supply complaint redressal reliability, class-wise, 2020



Assessment of Reliability Improvements – Complaint Redressal of Wastewater Management

- In the year 2010, 49% of cities have reported higher level of data reliability (reliability A / B grades) and 25% of cities have reported lowest level of data reliability (reliability D grade). 12% cities have reported "NA" because city was not providing any services related to wastewater management.
- Out of total 572 cities of Gujarat and Maharashtra states for the year 2020, 72% of cities have reported higher reliability grades (A or B). Whereas only 18% of cities have reported reliability D grade. None of the city has reported "NA" in complaint redressal indicator value.
- Municipal Corporation has higher data reliability as compared with Municipalities and Nagar panchayats

Question	Question Options									
Are records of complaints resolved mainta	Y	Y								
System for Collating, sorting and	1. Computerised [#]	Y								
tracking of complaints (Sewerage)	2. Only Manual [#]	Y								
Are the records of types of complaints (lov etc) maintained? (Sewerage)	Y									
Are multiple mechanisms to register comp email) available to the consumers in (Sew	Y	Y	Y							
# Note: Records are maintained either Computerised or Manual, if none is "Yes", it will calculate D.										
CWAS CENTER FORWARE FORWARE MAD DEVELOPMENT CRDF CEPT RESEARCH AND DEVELOPMENT CUNITY	CWAS CHIER CRDF CHIERCHARD CEPT Reliability A Reliability B Reliability C									



100%

50%

0%

Reliability D

MC

MCL

NA – Not applicable

NP

MC

ND – No Data

98

MCL

Assessment of Reliability Improvements – Complaint Redressal of Solid Waste Management

- In the year 2010, 69% of cities have reported higher level of data reliability (reliability A / B ٠ grades) and 22% of cities have reported lower level of data reliability (reliability D grade).
- Out of total 572 cities of Gujarat and Maharashtra states for the year 2020, 87% of cities ٠ have reported higher reliability grades (A or B). Whereas only 5% of cities have reported reliability D grade.
- Municipal Corporation has higher data reliability whereas lower reliability grades are in Municipalities and Nagar panchayats

Question	Options	A	В	С	D
Are records of complaints resolved maintained?	(SWM)	Y	Y		
System for Collating, sorting and tracking of	1. Computerised [#]	Y			
complaints - SWM	2. Only Manual [#]	Y			
Are the records of types of complaints (low water blocks, etc) maintained? (SWM)	Y				
Are multiple mechanisms to register complaints (email) available to the consumers in - SWM	Y	Y	Y		
# Note: Records are maintained either Computerised	or Manual, if none is "Yes", it will calcula	ate D.			•
	Reliability A Reliability	B	Reli	abilitv	С

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Example of written SWM complaint in notebook

Solid waste complaint redressal reliability, class-wise, 2020



Measures to Strengthen Complaint Redressal Data System

- Cities have understood the importance of an efficient complaint redressal system and have also undertaken numerous initiatives. For example, tracking of complaints to understand areas for further improving quality of service delivery and established an interactive voice response (IVR) based complaints system.
- Developed an excel based complaints monitoring tool to record and track spatial and sectoral complaints. It produces monthly and yearly reports so that the cities could use these for improving services.
- Developed a model citizen charter for cities of Gujarat. A citizens' charter is a document addressed to the citizens and is aimed at defining standards of services provided by government body to the citizens.

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Complaints monitoring tool



Model citizen charter for cities of Gujarat



Summary

Overview of Water and Sanitation Data Management Practices – At the Beginning of PAS Program

PAS Approach to Data System Strengthening

Overview of Data Reliability Improvements in a Decade

Recommendations for Data System Strengthening

Summary of Measures to Strengthen Water and Sanitation Data Systems in Pilot Cities (1/4)

- Over the years, CWAS in partnership with various institutions has conducted many studies and supported selected cities for data system improvement in Gujarat and Maharashtra states.
- Pilot cities include various sizes of cities, including municipal corporations, municipalities, and nagar panchayats.
- Data system improvement measures span a wide range, ranging from basic paper-based forms to advanced online automatic monitoring systems equipped with app-based control.
- Whether it's a basic paper based forms or advanced online monitoring system, involvement and training of various levels of city staffs is necessary. Capacity building for data recording, analysis and management is required to ensure that data is effectively used to inform decision-making and drive resource allocation and policy development in the water and sanitation sector.
- Implementation of various measures to improve data systems is just a starting point towards strengthening them. As the quality of data improves, it becomes necessary to assess the advancements in data-driven decision-making or assessing the impact of the data system strengthening approach on the overall water and sanitation service provision.



Summary of Measures to Strengthen Water and Sanitation Data Systems in Pilot Cities (2/4)

Consumer information system



Modification in existing property tax re-assessment survey forms

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Link with the e-governance system at state / city level

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Household and property

राज प्रसर भीतवर प्रसर वंत्रावनी व क्षेत्रोकित प्रथति अनिवित्रम २१६ /३ अग्रव

sanitation using SaniTab app

महाराष्ट्र वगर गरिण्या नवर चंवापती व औपोविक तगरी वडिविण्म १९५. (२) कल

survey for water and

Financial information system

General Information Tax Collection Encourse Datails Revenue Expenditure De	bt Information Revenue	e Grant Capital Grant	Liebilities							
Patrak - Income Details : FY	3									
(Rast Dotaile	Account Code	43 FY 2012-13(In Rupoes)	NUMBER AND SOLS NE FY 2013-14(In Respons)							
(લ) કરવેશની આવક (A) Tax income										
1 signet Consolidated Tax		0.00	0.00							
2 Glesedel Property Tax	11001	0.00	0.00							
3 Densedar Street Light Tax	1100501	0.00	0.00							
d सामप्रक पाझी वेंसी General Water Tax	1100201	0.00	0.00							
5 mini 'uiall येंटी Speecial Water Tex	1100203	0.00	0.00							
6 minism main ar General Conservatcy Tax	1109401	0.00	0.00							
У чак азоб эт Special Conservancy Tax	1100203	0.00	0.00							
a max 441 Drainage Tax	1100301	0.00	0.00							

Budget software with standardize budget head and generates collated data on sector-wise allocation of financial resources



Integrated municipal finance system to cover a comprehensive payment, receipt, accounting and budgeting functions

Online module for municipal finance



Summary of Measures to Strengthen Water and Sanitation Data Systems in Pilot Cities (3/4)

Water supply operation information system



Installation of flow meters and consumer water meters

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Periodic sample survey: Preliminary water audit



Wastewater operation information system



SaniTrack: Online system for monitoring scheduled de-sludging and FSTP operations in a city

Real time online monitoring systems for conveyance and treatment of wastewater (sewage or grey water)



Installation of flow meters in wastewater pipelines or V-Notch at outlet of treatment plant channel

Summary of Measures to Strengthen Water and Sanitation Data Systems in Pilot Cities (4/4)

Water quality monitoring information system

Standard operating procedures for routine water quality surveillance

Frequency of Required Tests											
City:	Lathi						Year:	2014-1			
			Reida			locical Testa					
	Numbers	frequency	Numbers	frequency	Numbers	frequency	Numbers	Inquini			
Al source											
Ground water											
Tube wal/ French well/dag well (1 drinking water to directly supplied to consumer end, chlorine dosage needs to be return.											
Hanfaurics		Serie V				North .		Tearly			
Surface water											
Raw Water Rivers/ Infibiation wells/Lakes/Donis/Canal		Dely				Weity	,	Dely			
At Water Treatment Hant											
Outlet of WTP		Dely (Turbidity Dely)		Only		Netly		Dely			
At Water Distribution System											
Inlet of main sump/ Ground level Storage Reservoir/Devated Service Reservoir		Dely	,	Only	,	Weiky		Worthly			
# Consumer End											
		Dely(Tarbidity									



Complaint redressal system



Tool to formulate drinking water quality surveillance regime

Wastewater quality monitoring information system

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Establish wastewater quality monitoring system



Standard data formats for water, wastewater and municipal solid waste management services



Interrelated Building Blocks in Water and Sanitation Data Systems

Measures to strengthen the interrelated key building blocks in WASH data system

B ((p))

Data management

Centralize and standardised data collection, storage, and sharing function. Use data analytics tools to generate insights and use in decision-making

Stakeholder engagement With the help of data, engage with citizens, financial institutions and other stakeholders more meaningfully and in transparent ways

Technology adoption

Use of mobile application, sensors, web based systems to generate, store, transmit, analyse and use data and information

Enabling policies

Issue guidelines, policies and standard operating procedures to improve data systems like water metering policy

Governance structure

Establish state level performance monitoring cell to review the service levels and its reliability grade

Capacity building

To improve the data literacy in government officials, review the staff strength in terms of numbers and staff capacity



Emerging Measures for National, State and Local Governments (1/2)

Data system strengthening is the cyclic process that involves adjusting the approach based on monitoring results in order to continually enhance the quality and accessibility of data for decision-making.

National Government

- Governance structure: Include data system strengthening activities like generation of water and sanitation consumer information, establishing monitoring system for measurement of water quantity and wastewater collection and treatment, etc. in Swachh Survekshan or PayJal Survekshan.
- Enabling policies: Link data system improvement measures with performance grant.

State Government

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- Enabling policies: Issue guidelines, policies and standard operating procedures to improve data systems like standardization of
 property tax assessment forms, water metering policy, water and wastewater treatment, distribution / conveyance / transportation
 monitoring systems.
- Governance structure: Establish state level performance monitoring cell to review the service levels and its reliability grade. Allocate financial resources for setting up monitoring systems in water, wastewater and municipal solid waste operations.
- Governance structure: Water and sanitation service level data generation, collation and analysis should be integrated with the city officials day to day work and regular updating should be a part of their job responsibility.
- Stakeholder engagement: Share water and sanitation data across different stakeholders, including government agencies, nongovernmental organizations, and the private sector. Stakeholders engagement through data sharing improves the coordination, promote transparency and accountability in the water and sanitation sector.
- Capacity building: Review the staff strength in local governments in terms of numbers and staff capacity.
- Data management: Include water and sanitation service coverage and operations details in state level E-governance system. Develop various dashboards to generate insights of water and sanitation services and use in decision-making.

Emerging Measures for National, State and Local Governments (2/2)

Urban Local Government

- Enabling policies: Implement an open data policy that promotes the release of water and sanitation data to the public in a timely and accessible manner while also protecting the sensitive / personal data. Share water and sanitation service level data in easily understandable formats for citizens.
- Data management: Measure service delivery performance at the smallest geographical jurisdiction. When laid out spatially on the city map, offer interesting insights that can be used to enable equality in service provision. Leveraging data for predictive and prescriptive analytics and use to achieve services that are equitable, efficient, sufficient, and sustainable.
- Technology adoption: Setting up monitoring systems by installing and using sensors, IoT devices and artificial intelligence in water and wastewater services. Its' costs are often marginal compared to the large investments that are typical for the sector.
- Capacity building: Awareness and capacity enhancement of city officials (at all levels from field staffs to management staffs) to capture, collate and analyse the water and sanitation performance data. Training for data analysis and management to ensure that data is effectively used to inform decision-making and drive policy development in the water and sanitation sector.
- Stakeholders engagement: Engage citizens in data collection, such as through reporting water leaks or septic tank / sewer overflow issues. Community generated data can be used to supplement existing data sources, as well as to identify areas where additional data collection is needed. Discuss with citizens about service performance and improvement plans. Establish channels for citizens to provide feedback and ensure that their perspectives and concerns are considered in decision-making processes.






PAS is First Step towards

Empowering Cities through Data:

Strengthening Water and

Sanitation Systems for Equitable,

Efficient, Sufficient and

Sustainable Services

CWAS FORWATER AND SANITATION CRDE CEPT RESEARCH AND SANITATION





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About us

The Center for Water and Sanitation (CWAS) at CEPT University carries out various activities - action research, training, advocacy to enable state and local governments to improve delivery of services.



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